

Fallbrook Regional HEALTH DISTRICT

138 S. Brandon St. • Fallbrook CA 92028 • 760-731-9187

BOARD OF DIRECTORS REGULAR BOARD MEETING

WEDNESDAY
MAY 12, 2021

6:00 PM

AT

**VIRTUAL MEETING LOCATIONS:
ZOOM & TELECONFERENCE**

Fallbrook Regional HEALTH DISTRICT



AGENDA REGULAR BOARD MEETING Wednesday, May 12, 2021, 6:00 p.m.

In accordance with the current State of Emergency and the Governor’s Executive Order N-25-20, of March 12, 2020 and N-33-20 of March 19, 2020, teleconferencing will be used for this meeting. Board members, staff and members of the public will be able to participate by webinar by using the following link:

<https://us02web.zoom.us/j/89386012789?pwd=NkJjUm4wUC8yREo1aURVWEZMbXRQdz09>

Meeting ID: 893 8601 2789 Password: 894269 Participants will need to download the Zoom app on their mobile device. Members of the public will also be able to participate by telephone using the following dial in information: Dial in #: (310) 372-7549, Passcode 660448.

A. CALL MEETING TO ORDER / ROLL CALL / ESTABLISH A QUORUM / PLEDGE OF ALLEGIANCE

B. APPROVAL OF THE AGENDA

C. PUBLIC COMMENTS

Opportunity for board members and citizens to speak on items of interest within subject matter jurisdiction of the District. Please note that, for comments made on items not appearing on the current agenda, the Board may take no action as to the comment at the current meeting (Gov’t Code 54954.3[a]), and the Board is allowed only a brief response to the speaker’s comment. For the record, please state your name. “Request to speak” cards should be filled out in advance and presented to the Board Chair or the recording secretary. The Board has a policy limiting any speaker to not more than five minutes.

D. CONSENT ITEMS

D1.	Approval of March 2021 Financial Statements	2
D2.	Minutes of April 7, 2021 Finance Committee Meeting	22
D3.	Minutes of April 9, 2021 Gov’t & Public Engagement Committee Meeting	25
D4.	Minutes of April 14, 2021 Regular Board Meeting	28
D5.	Minutes of April 16, 2021 Ad Hoc Wellness Center Steering Committee Meeting.....	35
D6.	Minutes of April 21, 2021 Strategic Planning Committee Meeting	38
D7.	Minutes of April 22, 2021 Facilities Committee Meeting.....	41
D8.	Minutes of April 24, 2021 Special Board Meeting/Public Forum.....	44

E. REPORTS/POSSIBLE ACTION

E1.	Finance Committee – Directors Jeffries and Mroz <i>Recommendation:</i> That the board approve the transfer of \$21,000 from the Community Investment Fund account to the Operating account to cover expenses September through March. <i>Recommendation:</i> That the board approve Fiscal Year 2021-2022 Budget	
E2.	Gov’t and Public Engagement Committee – Directors Schwartz-Frates and Ortiz	47
E3.	Facilities Committee – Directors Mroz and Salmon	
E4.	Ad Hoc Wellness Center Steering Committee – Directors Schwartz-Frates and Ortiz	
E5.	Strategic Planning Committee – Directors Jeffries and Salmon	
E6.	Chief Executive Officer – Rachel Mason.....	60
E7.	General Counsel – Jeffrey Scott	63

F. DISCUSSION/POSSIBLE ACTION ITEMS

F1.	Consideration of Fiscal Year 2021-2022 Budget	67
	<i>Recommendation from the Finance Committee:</i> That the board approve Fiscal Year 2020-2021 Budget.	

- F2. Consideration of Resolution No. 436 – Annual Statement of Investment 75
 Policy for Fiscal Year 2021-2022
Recommendation from the Finance Committee:
 That the board approve Resolution No. 436 – Annual Statement of Investment Policy for Fiscal Year 2021-2022
- F3. Consideration of the Strategic Plan Template 81
Recommendation from the Strategic Planning Committee:
 That the board approve the Strategic Plan Template

G. BOARD MEMBER COMMENTS & ITEMS FOR SUBSEQUENT MEETINGS

- G1. Other Director/Staff discussion items
- G1a. Item(s) for future board agendas
- G1b. Announcements of upcoming events:
- **COVID-19 Vaccinations & Testing – by Operation Collaboration (CalFire/NC Fire)**
Friday, May 7, 9am-1pm vax, 2pm-5pm testing
Vallecitos Elementary School – 5211 St, Rainbow, CA 92028
 - **COVID-19 Vaccinations – Pfizer administered by Rite-Aid**
Every Monday in May – 3, 10, 17, 24, & June 1, 10:00am-4:00pm
FRHD Wellness Center – 1636 E. Mission Rd., Fallbrook
 - **COVID-19 Vaccinations – by Fallbrook Family Health Center**
Saturday, May 15, 8:30 am-4:00pm
FRHD Wellness Center – 1636 E. Mission Rd., Fallbrook
 - **COVID-19 Vaccinations & Testing – by Operation Collaboration (CalFire/NC Fire)**
Friday, May 28, 9am-1pm vaccine, 2pm-5pm testing
FRHD Wellness Center – 1636 E. Mission Rd., Fallbrook
 - **Gov’t and Public Engagement Committee meeting** – 2nd Friday, **May 14**,
 10:30am, Virtual Meeting
 - **Community Collaborative for Health & Wellness Committee (CCH&W) meeting**
 – 3rd Wednesday, **May 19**, 10:30am-noon, Virtual Meeting (See
fallbrookhealth.org/calendar)
 - **Strategic Planning Committee meeting** – 3rd Wednesday, **May 19**, 5:00pm,
 Virtual Meeting
 - **Ad Hoc Wellness Center Steering Committee meeting** – **May 21**, 10:30am,
 Virtual Meeting
 - **Special Board meeting** – Tuesday, **May 25**, 6:00pm, Virtual Meeting
 - **Facilities Committee meeting** – 4th Thursday, **May 27**, 10:30am, Virtual Meeting
 - **Memorial Day – District Holiday – Monday, May 31**
 - **Finance Committee meeting** – 1st Wednesday, **June 2**, 4:30pm, Virtual Meeting
 - **Woman of Wellness – Postponed** See fallbrookhealth.org for newsletter
- G2. **Next Regular Board meeting** – 2nd Wednesday, **June 9**, 6:00pm, Virtual Meeting

H. CLOSED SESSION

- H1. Personal matter pursuant to Government Code Section 54957(b)(1) – CEO Evaluation

I. RETURN TO OPEN SESSION

J. ADJOURNMENT

NOTE: I certify that on Friday, May 7, 2021 I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of Fallbrook Regional Health District, said time being at least 72 hours in advance of the meeting. The American with Disabilities Act provides that no qualified individual with a disability shall be excluded from participation in, or denied the benefits of District business. If you need assistance to participate in this meeting, please contact the District office 24 hours prior to the meeting at 760-731-9187.


 Board Secretary/Clerk

CONSENT ITEMS

Fallbrook Regional Health District
BALANCE SHEET COMPARISON
Comparison of March 2021 to February 2021

	Mar 31, 21	Feb 28, 21	\$ Change
ASSETS			
Current Assets			
Checking/Savings			
102.3 · Cash in Bank - Pacific Western	670,592.49	742,864.13	-72,271.64
102.6 · Cash in Bank - LAIF	1,994,770.34	1,994,770.34	0.00
102.9 · Cash in Bank - CalTRUST	5,797,800.22	5,800,723.76	-2,923.54
102.10 · Petty Cash	205.12	211.61	-6.49
Total Checking/Savings	8,463,368.17	8,538,569.84	-75,201.67
Other Current Assets			
104 · Prepaid Insurance	7,848.05	10,562.91	-2,714.86
107 · Tax Apportionment Receivable	448,241.08	64,248.33	383,992.75
110 · Reimbursement Rec'ble - CIF	-94.97	-94.97	0.00
Total Other Current Assets	455,994.16	74,716.27	381,277.89
Total Current Assets	8,919,362.33	8,613,286.11	306,076.22
Fixed Assets			
121 · Equipment	64,986.31	64,986.31	0.00
121.2 · Equipment Depreciation	-35,450.65	-34,573.77	-876.88
122.0 · Assets			
122.01 · S. Brandon Road	161,578.00	161,578.00	0.00
122.011 · S. Brandon Road Improvements	145,041.84	145,041.84	0.00
122.012 · S. Brandon Road Land	129,662.00	129,662.00	0.00
122.02 · E. Mission Road	1,441,539.86	1,441,539.86	0.00
122.021 · E. Mission Road Improvements	266,468.81	264,978.61	1,490.20
122.022 · E. Mission Road Land	360,629.00	360,629.00	0.00
122.04 · Accum Depr - All Buildings	-129,419.62	-125,236.13	-4,183.49
Total 122.0 · Assets	2,375,499.89	2,378,193.18	-2,693.29
Total Fixed Assets	2,405,035.55	2,408,605.72	-3,570.17
Other Assets			
130 · Note Receivable - East Alvarado	487,500.00	487,500.00	0.00
Total Other Assets	487,500.00	487,500.00	0.00
TOTAL ASSETS	11,811,897.88	11,509,391.83	302,506.05
LIABILITIES & EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable			
140 · Accounts Payable	15,931.56	49,271.22	-33,339.66
Total Accounts Payable	15,931.56	49,271.22	-33,339.66
Other Current Liabilities			
203 - Accrued Payroll	14,968.36	12,197.42	2,770.94
204 · Accrued Vacation & Sick Leave	22,141.43	19,534.05	2,607.38
211 · Payroll Taxes Payable	4,851.66	3,835.90	1,015.76
213 · Simple Plan Payable	766.90	726.90	40.00
220 · Refundable Deposit Payable	5,250.00	5,250.00	0.00
Total Other Current Liabilities	47,978.35	41,544.27	6,434.08
Total Current Liabilities	63,909.91	90,815.49	-26,905.58
Total Liabilities	63,909.91	90,815.49	-26,905.58

Fallbrook Regional Health District
BALANCE SHEET COMPARISON
 Comparison of March 2021 to February 2021

	Mar 31, 21	Feb 28, 21	\$ Change
Equity			
302.2 · Community Investment Funds	9,256,578.12	9,256,578.12	0.00
300 · Unrestricted Operations Fund	2,386,975.78	2,386,975.78	0.00
Net Income	104,434.07	-224,977.56	329,411.63
Total Equity	11,747,987.97	11,418,576.34	329,411.63
TOTAL LIABILITIES & EQUITY	11,811,897.88	11,509,391.83	302,506.05

Fallbrook Regional Health District
INCOME STATEMENT
For the Month Ended March 31, 2021 & Fiscal Year to Date

	Mar 21	Jul '20 - Ma...
Ordinary Income/Expense		
Income		
400 · District Income		
402 · Property Tax Revenue	448,294.08	1,718,210.18
403 · Interest / Dividends	2,724.69	46,507.32
Total 400 · District Income	451,018.77	1,764,717.50
460 · Lease Income		
460.03 · Lease Income	3,500.00	31,500.00
Total 460 · Lease Income	3,500.00	31,500.00
Total Income	454,518.77	1,796,217.50
Expense		
Administrative Expenses		
500.01 · Communications	1,838.22	7,982.00
500.02 · IT Services	380.00	2,660.00
500.03 · Refreshments	22.10	229.44
500.04 · Office Expenses	983.85	9,478.44
500.05 · Utilities	1,059.01	11,202.71
500.06 · Independent Contract Services	1,580.18	6,793.68
500.07 · Maintenance Services & Repairs	2,498.05	17,654.20
500.08 · Vehicle Expenses	0.00	907.16
500.10 · Salaries	32,085.25	277,042.54
500.12 · Payroll Taxes	2,636.44	26,088.08
500.14 · W/C Insurance	148.33	1,364.63
500.15 · Employee Health & Welfare	4,113.80	37,094.81
500.16 · Board Stipends	2,205.00	15,540.00
500.17 · Education & Conferences	0.00	975.00
500.18 · Dues & Subscriptions	745.99	22,894.32
500.19 · Insurance - General	2,294.03	20,646.22
500.20 · Independent Accounting Services	1,000.00	9,000.00
500.21 · Annual Independent Audit	0.00	10,000.00
500.22 · Medical Records Store & Service	2,067.94	18,615.66
500.23 · General Counsel	4,179.00	34,604.50
500.29 · Dist Promotions & Publications	9,167.77	23,646.49
500.30 · Simple IRA Expense	766.90	6,567.70
500.33 · Copier Lease	828.98	7,409.19
500.36 · Accrued Vacation & Sick Leave	2,607.38	2,607.38
Total Administrative Expenses	73,208.22	571,004.15
570 · Health & Wellness Center		
570.01 · Communications	90.27	784.96
570.02 · IT Services	380.00	380.00
570.04 · Office Expenses	841.54	876.54
570.05 · Utilities	995.33	8,285.75
570.06 · Independent Contract Services	75.00	3,425.25
570.07 · Maintenance Services & Repairs	1,317.50	12,145.99
570.19 · Insurance - General	272.50	2,452.56
570.29 · Dist Promotions & Publications	150.00	1,450.00
Total 570 · Health & Wellness Center	4,122.14	29,801.05

Fallbrook Regional Health District INCOME STATEMENT

For the Month Ended March 31, 2021 & Fiscal Year to Date

	Mar 21	Jul '20 - Ma...
600 · Community Health Contracts		
600.01 · Be Well Therapy	0.00	15,333.00
600.02 · Boys & Girls Clubs of North Cty	0.00	48,750.00
600.03 · Champions for Health	0.00	17,613.00
600.04 · D'Vine Path	0.00	13,140.00
600.05 · Fallbrook Food Pantry	0.00	116,475.00
600.06 · Fallbrook Land Conservancy	0.00	18,670.86
600.07 · Fallbrook Senior Citizens Serv	0.00	131,441.58
600.08 · Fallbrook Smiles Project	0.00	35,055.00
600.09 · Fallbrook Union High School	0.00	18,750.00
600.10 · Foundation for Senior Care	0.00	282,325.83
600.11 · Hospice of the Valleys	0.00	17,440.50
600.12 · Michelle's Place Cancer Res Ctr	0.00	30,262.50
600.13 · Neighborhood Healthcare	0.00	11,250.00
600.14 · Palomar Family Counseling Svc	0.00	77,874.45
600.15 · REINS	0.00	87,750.00
600.16 · SSNAAPE	0.00	3,750.00
600.17 · Trauma Intervention Prog of SD	0.00	7,500.00
600.51 · NC Fire JPA (EMSO)	0.00	51,681.69
600.52 · NC Fire JPA (Public Comms)	5,993.18	17,456.98
	5,993.18	1,002,520.39
Total 600 · Community Health Contracts	5,993.18	1,002,520.39
800 · District Direct Care Services		
800.01 · Health Services and Clinics	0.00	1,039.82
	0.00	1,039.82
Total 800 · District Direct Care Services	0.00	1,039.82
Total Expense	83,323.54	1,604,365.41
Net Ordinary Income	371,195.23	191,852.09
Other Income/Expense		
Other Income		
406 · Unearned Gain/Loss - CalTRUST	-5,648.23	-23,176.89
810 · Interest Income - Alvarado Str.	1,625.00	14,625.00
	-4,023.23	-8,551.89
Total Other Income	-4,023.23	-8,551.89
Other Expense		
825 · Depreciation		
500.27 · Depreciation - Brandon Rd.	5,060.37	46,874.68
	5,060.37	46,874.68
Total 825 · Depreciation	5,060.37	46,874.68
830 · Community Investment Funds Used		
830.01 · Consultants	32,700.00	234,335.00
	32,700.00	234,335.00
Total 830 · Community Investment Funds Used	32,700.00	234,335.00
900 · Community Investment Fund Reimb	0.00	-202,343.55
	37,760.37	78,866.13
Total Other Expense	37,760.37	78,866.13
Net Other Income	-41,783.60	-87,418.02
Net Income	329,411.63	104,434.07

Fallbrook Regional Health District
PROFIT & LOSS YTD ACTUAL vs. BUDGET
 July 2020 through March 2021

	Jul '20 - Mar ...	Budget	\$ Over Budget	% of Bud...
Ordinary Income/Expense				
Income				
400 · District Income				
402 · Property Tax Revenue	1,718,210.18	1,551,818.25	166,391.93	110.7%
403 · Interest / Dividends	46,507.32	144,070.00	(97,562.68)	32.3%
Total 400 · District Income	1,764,717.50	1,695,888.25	68,829.25	104.1%
460 · Lease Income				
460.03 · Lease Income	31,500.00	31,500.00	0.00	100.0%
Total 460 · Lease Income	31,500.00	31,500.00	0.00	100.0%
Total Income	1,796,217.50	1,727,388.25	68,829.25	104.0%
Expense				
Administrative Expenses				
500.01 · Communications	7,982.00	6,248.49	1,733.51	127.7%
500.02 · IT Services	2,660.00	1,710.00	950.00	155.6%
500.03 · Refreshments	229.44	2,250.00	(2,020.56)	10.2%
500.04 · Office Expenses	9,478.44	8,043.21	1,435.23	117.8%
500.05 · Utilities	11,202.71	7,146.00	4,056.71	156.8%
500.06 · Independent Contract Services	6,793.68	6,900.00	(106.32)	98.5%
500.07 · Maintenance Services & Repairs	17,654.20	9,930.00	7,724.20	177.8%
500.08 · Vehicle Expenses	907.16	1,350.00	(442.84)	67.2%
500.10 · Salaries	277,042.54	259,453.85	17,588.69	106.8%
500.12 · Payroll Taxes	26,088.08	23,350.84	2,737.24	111.7%
500.14 · W/C Insurance	1,364.63	1,297.27	67.36	105.2%
500.15 · Employee Health & Welfare	37,094.81	38,156.75	(1,061.94)	97.2%
500.16 · Board Stipends	15,540.00	23,625.00	(8,085.00)	65.8%
500.17 · Education & Conferences	975.00	5,740.00	(4,765.00)	17.0%
500.18 · Dues & Subscriptions	22,894.32	28,552.66	(5,658.34)	80.2%
500.19 · Insurance - General	20,646.22	20,646.31	(0.09)	100.0%
500.20 · Independent Accounting Services	9,000.00	9,000.00	0.00	100.0%
500.21 · Annual Independent Audit	10,000.00	9,000.00	1,000.00	111.1%
500.22 · Medical Records Store & Service	18,615.66	16,552.89	2,062.77	112.5%
500.23 · General Counsel	34,604.50	34,409.82	194.68	100.6%
500.29 · Dist Promotions & Publications	23,646.49	10,175.00	13,471.49	232.4%
500.30 · Simple IRA Expense	6,567.70	17,442.00	(10,874.30)	37.7%
500.33 · Copier Lease	7,409.19	7,219.26	189.93	102.6%
500.36 · Accrued Vacation & Sick Leave	2,607.38			
500.40 · Office Equipment	0.00	1,000.00	(1,000.00)	0.0%
500.50 · General Election	0.00	18,000.00	(18,000.00)	0.0%
Total Administrative Expenses	571,004.15	567,199.35	3,804.80	100.7%
570 · Health & Wellness Center				
570.01 · Communications	784.96	456.57	328.39	171.9%
570.02 · IT Services	380.00	1,253.28	(873.28)	30.3%
570.03 · Refreshments	0.00	120.00	(120.00)	0.0%
570.04 · Office Expenses	876.54	795.32	81.22	110.2%
570.05 · Utilities	8,285.75	6,049.00	2,236.75	137.0%
570.06 · Independent Contract Services	3,425.25	3,036.39	388.86	112.8%
570.07 · Maintenance Services & Repairs	12,145.99	10,500.00	1,645.99	115.7%
570.10 · Salaries	0.00	7,200.00	(7,200.00)	0.0%
570.12 · Payroll Taxes	0.00	648.00	(648.00)	0.0%
570.14 · W/C Insurance	0.00	72.63	(72.63)	0.0%
570.15 · Employee Health & Welfare	0.00	1,800.00	(1,800.00)	0.0%
570.19 · Insurance - General	2,452.56	2,452.56	0.00	100.0%
570.23 · General Counsel	0.00	1,720.48	(1,720.48)	0.0%
570.29 · Dist Promotions & Publications	1,450.00	2,000.00	(550.00)	72.5%
570.33 · Copier Lease	0.00	1,604.28	(1,604.28)	0.0%
Total 570 · Health & Wellness Center	29,801.05	39,708.51	(9,907.46)	75.0%

Fallbrook Regional Health District
PROFIT & LOSS YTD ACTUAL vs. BUDGET
 July 2020 through March 2021

	Jul '20 - Mar ...	Budget	\$ Over Budget	% of Bud...
600 · Community Health Contracts				
600.01 · Be Well Therapy	15,333.00	15,333.00	0.00	100.0%
600.02 · Boys & Girls Clubs of North Cty	48,750.00	48,750.00	0.00	100.0%
600.03 · Champions for Health	17,613.00	17,613.00	0.00	100.0%
600.04 · D'Vine Path	13,140.00	13,140.00	0.00	100.0%
600.05 · Fallbrook Food Pantry	116,475.00	116,475.00	0.00	100.0%
600.06 · Fallbrook Land Conservancy	18,670.86	18,670.89	(0.03)	100.0%
600.07 · Fallbrook Senior Citizens Serv	131,441.58	131,441.61	(0.03)	100.0%
600.08 · Fallbrook Smiles Project	35,055.00	35,055.00	0.00	100.0%
600.09 · Fallbrook Union High School	18,750.00	18,750.00	0.00	100.0%
600.10 · Foundation for Senior Care	282,325.83	282,325.92	(0.09)	100.0%
600.11 · Hospice of the Valleys	17,440.50	17,440.50	0.00	100.0%
600.12 · Michelle's Place Cancer Res Ctr	30,262.50	30,262.50	0.00	100.0%
600.13 · Neighborhood Healthcare	11,250.00	11,250.00	0.00	100.0%
600.14 · Palomar Family Counseling Svc	77,874.45	77,874.45	0.00	100.0%
600.15 · REINS	87,750.00	87,750.00	0.00	100.0%
600.16 · SSNAAPE	3,750.00	3,750.00	0.00	100.0%
600.17 · Trauma Intervention Prog of SD	7,500.00	7,500.00	0.00	100.0%
600.50 · NC Fire JPA (Ambulance)	0.00	60,000.03	(60,000.03)	0.0%
600.51 · NC Fire JPA (EMSO)	51,681.69	60,000.03	(8,318.34)	86.1%
600.52 · NC Fire JPA (Public Comms)	17,456.98	13,124.97	4,332.01	133.0%
Total 600 · Community Health Contracts	1,002,520.39	1,066,506.90	(63,986.51)	94.0%
800 · District Direct Care Services				
800.01 · Health Services and Clinics	1,039.82	1,250.00	(210.18)	83.2%
800.02 · Urgent Care	0.00	72,000.00	(72,000.00)	0.0%
800.03 · Women of Wellness	0.00	350.00	(350.00)	0.0%
Total 800 · District Direct Care Services	1,039.82	73,600.00	(72,560.18)	1.4%
Total Expense	1,604,365.41	1,747,014.76	(142,649.35)	91.8%
Net Ordinary Income	191,852.09	(19,626.51)	211,478.60	(977.5)%
Other Income/Expense				
Other Income				
406 · Unearned Gain/Loss - CalTRUST	(23,176.89)	0.00	(23,176.89)	100.0%
810 · Interest Income - Alvarado Str.	14,625.00	0.00	14,625.00	100.0%
Total Other Income	(8,551.89)	0.00	(8,551.89)	100.0%
Other Expense				
825 · Depreciation				
500.27 · Depreciation - Brandon Rd.	46,874.68	11,250.00	35,624.68	416.7%
Total 825 · Depreciation	46,874.68	11,250.00	35,624.68	416.7%
830 · Community Investment Funds Used				
830.01 · Consultants	234,335.00	0.00	234,335.00	100.0%
Total 830 · Community Investment Funds Used	234,335.00	0.00	234,335.00	100.0%
900 · Community Investment Fund Reimb	(202,343.55)			
Total Other Expense	78,866.13	11,250.00	67,616.13	701.0%
Net Other Income	(87,418.02)	(11,250.00)	(76,168.02)	777.0%
Net Income	104,434.07	(30,876.51)	135,310.58	(338.2)%

**Fallbrook Regional Health District
PROFIT & LOSS - APPROVED ANNUAL BUDGET OVERVIEW**

July 2020 through June 2021

	Jul 20	Aug 20	Sep 20	Oct 20	Nov 20	Dec 20	Jan 21	Feb 21	Mar 21	Apr 21	May 21	Jun 21	TOTAL Jul '20 - Ju...
Ordinary Income/Expense													
Income													
400 · District Income													
402 · Property Tax Revenue	30,000.00	13,000.00	27,000.00	75,000.00	707,918.25	230,000.00	43,000.00	25,900.00	400,000.00	315,000.00	35,000.00	10,000.00	1,911,818.25
403 · Interest / Dividends	13,144.66	12,175.60	11,868.43	14,743.64	12,448.64	35,480.50	20,826.60	11,264.03	12,117.90	20,374.44	6,856.42	17,751.07	189,051.93
Total 400 · District Income	43,144.66	25,175.60	38,868.43	89,743.64	720,366.89	265,480.50	63,826.60	37,164.03	412,117.90	335,374.44	41,856.42	27,751.07	2,100,870.18
460 · Lease Income													
460.03 · Lease Income	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	42,000.00
460 · Lease Income - Other	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total 460 · Lease Income	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	42,000.00
Total Income	46,644.66	28,675.60	42,368.43	93,243.64	723,866.89	268,980.50	67,326.60	40,664.03	415,617.90	338,874.44	45,356.42	31,251.07	2,142,870.18
Expense													
Administrative Expenses													
500.01 · Communications	710.00	710.00	616.85	677.81	630.84	641.92	689.06	828.10	743.91	888.76	599.94	570.30	8,307.49
500.02 · IT Services	190.00	190.00	190.00	190.00	190.00	190.00	190.00	190.00	190.00	190.00	190.00	190.00	2,280.00
500.03 · Refreshments	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	50.00	3,750.00
500.04 · Office Expenses	1,342.45	1,161.91	802.14	1,150.20	405.20	810.73	587.96	1,074.05	708.57	1,704.16	681.67	830.61	11,259.65
500.05 · Utilities	762.00	834.00	762.00	834.00	762.00	834.00	762.00	834.00	762.00	1,554.00	762.00	834.00	10,296.00
500.06 · Independent Contract Services	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	100.00	100.00	100.00	100.00	100.00	100.00	7,200.00
500.07 · Maintenance Services & Repairs	1,440.00	935.00	935.00	1,440.00	935.00	935.00	1,440.00	935.00	935.00	1,440.00	935.00	935.00	13,240.00
500.08 · Vehicle Expenses	600.00	300.00	50.00	100.00	50.00	50.00	100.00	50.00	50.00	100.00	50.00	50.00	1,550.00
500.10 · Salaries	28,828.25	28,828.20	28,828.20	28,828.20	28,828.20	28,828.20	28,828.20	28,828.20	28,828.20	28,828.20	28,828.20	28,828.20	345,938.45
500.12 · Payroll Taxes	2,594.52	2,594.54	2,594.54	2,594.54	2,594.54	2,594.54	2,594.54	2,594.54	2,594.54	2,594.54	2,594.54	2,594.54	31,134.46
500.14 · W/C Insurance	144.15	144.14	144.14	144.14	144.14	144.14	144.14	144.14	144.14	144.14	144.14	144.14	1,729.69
500.15 · Employee Health & Welfare	4,239.63	4,239.64	4,239.64	4,239.64	4,239.64	4,239.64	4,239.64	4,239.64	4,239.64	4,239.64	4,239.64	4,239.64	50,875.67
500.16 · Board Stipends	2,625.00	2,625.00	2,625.00	2,625.00	2,625.00	2,625.00	2,625.00	2,625.00	2,625.00	2,625.00	2,625.00	2,625.00	31,500.00
500.17 · Education & Conferences	530.00	0.00	1,500.00	30.00	1,500.00	650.00	30.00	1,500.00	0.00	3,530.00	0.00	0.00	9,270.00
500.18 · Dues & Subscriptions	9,804.46	1,486.02	317.48	6,508.46	532.46	702.46	532.46	8,021.40	647.46	795.46	532.46	317.46	30,198.04
500.19 · Insurance - General	2,294.07	2,294.03	2,294.03	2,294.03	2,294.03	2,294.03	2,294.03	2,294.03	2,294.03	2,294.03	2,294.03	2,294.03	27,528.40
500.20 · Independent Accounting Services	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	12,000.00
500.21 · Annual Independent Audit	0.00	8,500.00	500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	9,000.00
500.22 · Medical Records Store & Service	1,839.21	1,839.21	1,839.21	1,839.21	1,839.21	1,839.21	1,839.21	1,839.21	1,839.21	1,839.21	1,839.21	1,839.21	22,070.52
500.23 · General Counsel	3,823.34	3,823.31	3,823.31	3,823.31	3,823.31	3,823.31	3,823.31	3,823.31	3,823.31	3,823.31	3,823.31	3,823.31	45,879.75
500.29 · Dist Promotions & Publications	275.00	5,200.00	1,550.00	1,075.00	200.00	1,200.00	275.00	200.00	200.00	275.00	200.00	200.00	10,850.00
500.30 · Simple IRA Expense	1,938.00	1,938.00	1,938.00	1,938.00	1,938.00	1,938.00	1,938.00	1,938.00	1,938.00	1,938.00	1,938.00	1,938.00	23,256.00
500.33 · Copier Lease	802.14	802.14	802.14	802.14	802.14	802.14	802.14	802.14	802.14	802.14	802.14	802.14	9,625.68
500.40 · Office Equipment	0.00	0.00	0.00	0.00	0.00	1,000.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000.00
500.50 · General Election	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	18,000.00	0.00	0.00	0.00	18,000.00
Total Administrative Expenses	66,932.22	70,595.14	58,501.68	63,283.68	56,483.71	58,742.32	55,334.69	64,360.76	72,965.15	61,205.59	54,679.28	54,655.58	737,739.80
570 · Health & Wellness Center													
570.01 · Communications	50.73	50.73	50.73	50.73	50.73	50.73	50.73	50.73	50.73	50.73	50.73	50.73	608.76
570.02 · IT Services	0.00	0.00	0.00	0.00	1,000.00	63.32	63.32	63.32	63.32	63.32	63.32	63.32	1,443.24
570.03 · Refreshments	0.00	0.00	0.00	0.00	0.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	210.00
570.04 · Office Expenses	0.00	0.00	0.00	0.00	0.00	202.68	146.99	268.51	177.14	426.04	170.42	207.66	1,599.44
570.05 · Utilities	685.00	656.00	685.00	656.00	685.00	656.00	685.00	656.00	685.00	1,106.00	685.00	656.00	8,496.00
570.06 · Independent Contract Services	479.43	479.43	479.43	479.43	479.43	159.81	159.81	159.81	159.81	159.81	159.81	159.81	3,515.82
570.07 · Maintenance Services & Repairs	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	14,250.00
570.10 · Salaries	0.00	0.00	0.00	0.00	0.00	0.00	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00	14,400.00
570.12 · Payroll Taxes	0.00	0.00	0.00	0.00	0.00	0.00	216.00	216.00	216.00	216.00	216.00	216.00	1,296.00
570.14 · W/C Insurance	0.00	0.00	0.00	0.00	0.00	0.00	24.21	24.21	24.21	24.21	24.21	24.21	145.26
570.15 · Employee Health & Welfare	0.00	0.00	0.00	0.00	0.00	0.00	600.00	600.00	600.00	600.00	600.00	600.00	3,600.00
570.18 · Dues & Subscriptions	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
570.19 · Insurance - General	272.56	272.50	272.50	272.50	272.50	272.50	272.50	272.50	272.50	272.50	272.50	272.50	3,270.06
570.23 · General Counsel	191.12	191.17	191.17	191.17	191.17	191.17	191.17	191.17	191.17	191.17	191.17	191.17	2,293.99
570.29 · Dist Promotions & Publications	0.00	0.00	0.00	750.00	250.00	250.00	250.00	250.00	250.00	750.00	250.00	250.00	3,250.00
570.30 · Simple IRA Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
570.33 · Copier Lease	0.00	0.00	0.00	0.00	0.00	401.07	401.07	401.07	401.07	401.07	401.07	401.07	2,807.49

Fallbrook Regional Health District
PROFIT & LOSS - APPROVED ANNUAL BUDGET OVERVIEW

July 2020 through June 2021

	Jul 20	Aug 20	Sep 20	Oct 20	Nov 20	Dec 20	Jan 21	Feb 21	Mar 21	Apr 21	May 21	Jun 21	TOTAL Jul '20 - Ju...
570.40 · Office Equipment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total 570 · Health & Wellness Center	2,778.84	2,749.83	2,778.83	3,499.83	4,028.83	3,527.28	6,740.80	6,833.32	6,770.95	7,940.85	6,764.23	6,772.47	61,186.06
600 · Community Health Contracts													
600.01 · Be Well Therapy	5,111.00	0.00	0.00	0.00	5,111.00	0.00	0.00	5,111.00	0.00	0.00	5,111.00	0.00	20,444.00
600.02 · Boys & Girls Clubs of North Cty	26,250.00	0.00	0.00	0.00	11,250.00	0.00	0.00	11,250.00	0.00	0.00	11,250.00	0.00	60,000.00
600.03 · Champions for Health	5,871.00	0.00	0.00	0.00	5,871.00	0.00	0.00	5,871.00	0.00	0.00	5,871.00	0.00	23,484.00
600.04 · D'Vine Path	4,380.00	0.00	0.00	0.00	4,380.00	0.00	0.00	4,380.00	0.00	0.00	4,380.00	0.00	17,520.00
600.05 · Fallbrook Food Pantry	38,825.00	0.00	0.00	0.00	38,825.00	0.00	0.00	38,825.00	0.00	0.00	38,825.00	0.00	155,300.00
600.06 · Fallbrook Land Conservancy	6,223.63	0.00	0.00	0.00	6,223.63	0.00	0.00	6,223.63	0.00	0.00	6,223.61	0.00	24,894.50
600.07 · Fallbrook Senior Citizens Serv	43,813.87	0.00	0.00	0.00	43,813.87	0.00	0.00	43,813.87	0.00	0.00	43,813.85	0.00	175,255.46
600.08 · Fallbrook Smiles Project	11,685.00	0.00	0.00	0.00	11,685.00	0.00	0.00	11,685.00	0.00	0.00	11,685.00	0.00	46,740.00
600.09 · Fallbrook Union High School	6,250.00	0.00	0.00	0.00	6,250.00	0.00	0.00	6,250.00	0.00	0.00	6,250.00	0.00	25,000.00
600.10 · Foundation for Senior Care	94,108.64	0.00	0.00	0.00	94,108.64	0.00	0.00	94,108.64	0.00	0.00	94,108.62	0.00	376,434.54
600.11 · Hospice of the Valleys	5,813.50	0.00	0.00	0.00	5,813.50	0.00	0.00	5,813.50	0.00	0.00	5,813.50	0.00	23,254.00
600.12 · Michelle's Place Cancer Res Ctr	10,087.50	0.00	0.00	0.00	10,087.50	0.00	0.00	10,087.50	0.00	0.00	10,087.50	0.00	40,350.00
600.13 · Neighborhood Healthcare	3,750.00	0.00	0.00	0.00	3,750.00	0.00	0.00	3,750.00	0.00	0.00	3,750.00	0.00	15,000.00
600.14 · Palomar Family Counseling Svc	25,958.15	0.00	0.00	0.00	25,958.15	0.00	0.00	25,958.15	0.00	0.00	25,958.15	0.00	103,832.60
600.15 · REINS	29,250.00	0.00	0.00	0.00	29,250.00	0.00	0.00	29,250.00	0.00	0.00	29,250.00	0.00	117,000.00
600.16 · SSNAAPE	1,250.00	0.00	0.00	0.00	1,250.00	0.00	0.00	1,250.00	0.00	0.00	1,250.00	0.00	5,000.00
600.17 · Trauma Intervention Prog of SD	2,500.00	0.00	0.00	0.00	2,500.00	0.00	0.00	2,500.00	0.00	0.00	2,500.00	0.00	32,500.00
600.50 · NC Fire JPA (Ambulance)	6,666.67	6,666.67	6,666.67	6,666.67	6,666.67	6,666.67	6,666.67	6,666.67	6,666.67	6,666.67	6,666.67	6,666.63	80,000.00
600.51 · NC Fire JPA (EMSO)	6,666.67	6,666.67	6,666.67	6,666.67	6,666.67	6,666.67	6,666.67	6,666.67	6,666.67	6,666.67	6,666.67	6,666.63	80,000.00
600.52 · NC Fire JPA (Public Comms)	1,458.33	1,458.33	1,458.33	1,458.33	1,458.33	1,458.33	1,458.33	1,458.33	1,458.33	1,458.33	1,458.33	1,458.37	17,500.00
Total 600 · Community Health Contracts	335,918.96	14,791.67	14,791.67	14,791.67	320,918.96	14,791.67	14,791.67	320,918.96	14,791.67	14,791.67	343,418.90	14,791.63	1,439,509.10
800 · District Direct Care Services													
800.01 · Health Services and Clinics	50.00	50.00	50.00	850.00	50.00	50.00	50.00	50.00	50.00	50.00	500.00	50.00	1,850.00
800.02 · Urgent Care	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	96,000.00
800.03 · Women of Wellness	0.00	50.00	50.00	50.00	50.00	0.00	50.00	50.00	50.00	50.00	50.00	50.00	500.00
Total 800 · District Direct Care Services	8,050.00	8,100.00	8,100.00	8,900.00	8,100.00	8,050.00	8,100.00	8,100.00	8,100.00	8,100.00	8,550.00	8,100.00	98,350.00
Total Expense	413,680.02	96,236.64	84,172.18	90,475.18	389,531.50	85,111.27	84,967.16	400,213.04	102,627.77	92,038.11	413,412.41	84,319.68	2,336,784.96
Net Ordinary Income	-367,035.36	-67,561.04	-41,803.75	2,768.46	334,335.39	183,869.23	-17,640.56	-359,549.01	312,990.13	246,836.33	-368,055.99	-53,068.61	-193,914.78
Other Income/Expense													
Other Income													
406 · Unearned Gain/Loss - CalTRUST	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
810 · Interest Income - Alvarado Str.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Other Income	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other Expense													
825 · Depreciation													
500.27 · Depreciation - Brandon Rd.	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	15,000.00
570.27 · Depreciation - Mission Rd.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total 825 · Depreciation	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	15,000.00
830 · Community Investment Funds Used													
830.01 · Consultants	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total 830 · Community Investment Funds U...	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Other Expense	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	15,000.00
Net Other Income	-1,250.00	-1,250.00	-1,250.00	-1,250.00	-1,250.00	-1,250.00	-1,250.00	-1,250.00	-1,250.00	-1,250.00	-1,250.00	-1,250.00	-15,000.00
Net Income	-368,285.36	-68,811.04	-43,053.75	1,518.46	333,085.39	182,619.23	-18,890.56	-360,799.01	311,740.13	245,586.33	-369,305.99	-54,318.61	-208,914.78

California State Treasurer
Fiona Ma, CPA



Local Agency Investment Fund
 P.O. Box 942809
 Sacramento, CA 94209-0001
 (916) 653-3001

April 02, 2021

[LAIF Home](#)
[PMIA Average Monthly Yields](#)

FALLBROOK REGIONAL HEALTH DISTRICT

DISTRICT ADMINISTRATOR
 138 SOUTH BRANDON ROAD
 FALLBROOK, CA 92028

[Tran Type Definitions](#)



March 2021 Statement

Effective Date	Transaction Date	Tran Type	Confirm Number	Web Confirm Number	Authorized Caller	Amount
3/1/2021	2/26/2021	RD	1668526	N/A	WENDY LYON	306,000.00

Account Summary

Total Deposit:	306,000.00	Beginning Balance:	1,688,770.34
Total Withdrawal:	0.00	Ending Balance:	1,994,770.34



CaITRUST
 c/o Ultimus Fund Solutions
 PO Box 541150
 Omaha, NE 68154-9150
 www.caltrust.org
 Email: CaITRUSTSupport@ultimusfundsolutions.com
 Fax: 402-963-9094
 Phone: 833-CALTRUST (225-8787)

Investment Account Summary

03/01/2021 through 03/31/2021

SUMMARY OF INVESTMENTS

Fund	Account Number	Total Shares Owned	Net Asset Value per Share on Mar 31 (\$)	Value on Mar 31 (\$)	Average Cost Amount (\$)	Cumulative Unrealized Gain/(Loss) (\$)
FALLBROOK REGIONAL HEALTH DISTRICT						
CaITRUST Medium Term Fund	[REDACTED]	565,087.741	10.26	5,797,800.22	5,668,945.72	128,854.50
Portfolios Total value as of 03/31/2021				5,797,800.22		

DETAIL OF TRANSACTION ACTIVITY

Activity Description	Activity Date	Amount (\$)	Amount in Shares	Balance in Shares	Price per Share (\$)	Balance (\$)	Average Cost Amt (\$)	Realized Gain/(Loss) (\$)
		FALLBROOK REGIONAL HEALTH DISTRICT					Account Number: [REDACTED]	
Beginning Balance	03/01/2021			564,822.177	10.27	5,800,723.76		
Accrual Income Div Reinvestment	03/31/2021	2,724.69	265.564	565,087.741	10.26	5,797,800.22	0.00	0.00
Unrealized Gain/(Loss)						(5,648.23)		
Closing Balance as of	Mar 31			565,087.741	10.26	5,797,800.22		

Fallbrook Regional Health District
REPORT 7 - PROPERTY TAX REVENUE
 July 2020 through June 2021

Type	Date	Name	Amount	Balance
400 · District Income				
402 · Property Tax Revenue				
General Journal	07/31/2020		28,757.66	28,757.66
General Journal	08/31/2020		31,177.60	59,935.26
General Journal	09/30/2020		44,421.29	104,356.55
General Journal	10/31/2020		116,065.90	220,422.45
General Journal	11/30/2020		614,617.77	835,040.22
General Journal	12/31/2020		295,672.05	1,130,712.27
General Journal	01/31/2021		74,902.50	1,205,614.77
General Journal	02/28/2021		64,301.33	1,269,916.10
General Journal	03/31/2021		448,294.08	1,718,210.18
Total 402 · Property Tax Revenue			1,718,210.18	1,718,210.18
Total 400 · District Income			1,718,210.18	1,718,210.18
TOTAL			1,718,210.18	1,718,210.18

Fallbrook Regional Health District
CHECK DETAIL REPORT
March 2021

<u>Date</u>	<u>Num</u>	<u>Name</u>	<u>Memo</u>	<u>Amount</u>
03/01/2021		Deposit	Rock Rose March 2021 rent	\$ 3,500.00
03/01/2021		Deposit	Med+ March 2021 interest payment	\$ 1,625.00
03/03/2021	11834	Aztec Cleaning & Maintenance	Inv. 199772 & 19973	\$ (280.00)
03/03/2021	11835	Catalyst - Freeman White	Inv. 142028; services through 1/31/21	\$ (21,800.00)
03/03/2021	11836	Culligan of Escondido	Inv. 1081978	\$ (52.50)
03/03/2021	11837	FPUD	2/23/21 inv. - Brandon Rd.	\$ (215.41)
03/03/2021	11838	FPUD	2/23/21 inv. - Mission Rd.	\$ (61.93)
03/03/2021	11839	FPUD	2/23/21 inv. - Mission Rd.	\$ (415.18)
03/03/2021	11840	FPUD	2/23/21 inv. - Brandon Rd.	\$ (61.93)
03/03/2021	11841	North County Fire Protection District	Inv. 21-014; EMSO salary/benefits 11/23/20-2/22/21	\$ (17,227.23)
03/03/2021	11842	SDG&E	2/24/21 inv. - Mission Rd.	\$ (520.72)
03/03/2021	11843	SDG&E	2/24/21 inv. - Brandon Rd.	\$ (887.33)
03/03/2021	11844	Springston Design LLC	Inv. 4223	\$ (380.00)
03/03/2021	11845	Streamline	Inv. CA0D951F-0004	\$ (200.00)
03/03/2021	11846	Village News	Inv. 42895; vaccine interest list ad	\$ (259.00)
03/05/2021	EFT	GoDaddy	Microsoft 365 Business Premium Annual Renewal	\$ (191.88)
03/05/2021		Payroll Clearing	March 5, 2021 payroll	\$ (12,197.42)
03/05/2021		Payroll Taxes	Federal - March 5, 2021 pay period	\$ (3,303.77)
03/05/2021		Payroll Taxes	State - March 5, 2021 pay period	\$ (532.13)
03/05/2021	EFT	ADP, LLC	3/5/21 PR processing fees	\$ (116.51)
03/05/2021	11847	Glennie's Office Products, Inc.	2/28/21 stmt.	\$ (162.94)
03/05/2021	11848	The Mailing Group, Inc.	Inv. 22699; 22,500 COVID vaccine postcards/postage	\$ (6,631.77)
03/05/2021	11849	Susan Woodward	February accounting services	\$ (1,000.00)
03/05/2021		Deposit	Postage reimbursement from staff	\$ 3.57
03/12/2021	11850	24 Hour Elevator Inc.	Inv. 96602	\$ (200.55)
03/12/2021	11851	AT&T U-Verse	2/27/21 inv. - Brandon Rd.	\$ (89.24)
03/12/2021	11852	Aztec Cleaning & Maintenance	Inv. 199774 & 199775	\$ (280.00)
03/12/2021	11853	Catalyst - Freeman White	Inv. 142626; Phase II	\$ (32,700.00)
03/12/2021	11854	North County Fire Protection District	Inv. 20-015; Social Media salary/benefits 12/5/20-3/4/21	\$ (5,993.18)
03/12/2021	11855	Jeffrey G. Scott, Esquire	2/28/21 stmt.	\$ (2,730.00)
03/12/2021	11856	SDRMA	Inv. 34964; dental/vision benefits	\$ (404.76)
03/17/2021	11857	Mireya Banuelos	Reimbursement: 6 Visa gift cards & batteries	\$ (186.62)
03/17/2021	11858	Aztec Cleaning & Maintenance	Inv. 199776 & 199777	\$ (280.00)
03/17/2021	11859	CSDA Visa	2/28/21 stmt.	\$ (632.07)
03/17/2021	11860	Fallbrook Printing Corporation	Inv. 23097; 500 thank you cards	\$ (334.57)
03/17/2021	11861	Fowler Pest Control, Inc.	Inv. 249110	\$ (85.00)
03/17/2021	11862	Iron Mountain	Inv. DKPN910	\$ (1,920.74)
03/17/2021	11863	Pitney Bowes - Purchase Power	3/2/21 stmt.	\$ (200.40)
03/17/2021	11864	Ramirez Landscape & Tree Service	Inv. 6101 & 6102	\$ (950.00)
03/17/2021	11865	Springston Design LLC	Inv. 4230; new equipment at Mission Rd.	\$ (951.04)
03/17/2021	11866	Sun Realty	Property mgmt./maintenance expenses 2/1/21 - 3/11/21	\$ (1,042.50)
03/19/2021		Payroll Clearing	March 19, 2021 payroll	\$ (12,255.81)

Fallbrook Regional Health District CHECK DETAIL REPORT

March 2021

03/19/2021		Payroll Taxes	Federal - March 19, 2021 pay period	\$ (3,581.44)
03/19/2021		Payroll Taxes	State - March 19, 2021 pay period	\$ (703.69)
03/19/2021	EFT	ADP, LLC	3/19/2021 PR processing fees	\$ (99.64)
03/19/2021	11869	CalPERS	ID 1559595490	\$ (3,757.87)
03/19/2021	11870	Clear Channel Outdoor	Inv. 12039897; COVID-19 vaccine billboard	\$ (1,500.00)
03/19/2021	11871	Edward Jones	March 2021 contributions	\$ (240.00)
03/19/2021	11872	Charles Schwab & Co., Inc.	March 2021 contributions	\$ (1,253.80)
03/19/2021	11873	AT&T	3/8/21 inv. - Mission Rd.	\$ (90.27)
03/26/2021	11874	Aztec Cleaning & Maintenance	Inv. 199778; Brandon Rd. (extra work done)	\$ (280.00)
03/26/2021	11875	Rosa De Leon Perez	Tree removed and 4 stumps ground at Brandon Rd.	\$ (700.00)
03/26/2021	11876	Rincon Consultants, Inc.	Inv. 29206	\$ (834.45)
03/26/2021	11877	Uline	Inv. 131655957; safety vests/supplies	\$ (270.50)
03/26/2021	11878	J. Whalen Associates, Inc.	Inv. 10000444	\$ (655.75)
03/31/2021		Deposit	February property tax received; 3/17/21 actual post date	\$ 64,301.33
				<u>\$ (72,271.64)</u>

CHECKBOOK REPORT JANUARY - MARCH 2021
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COMMUNITY INVESTMENT FUND JANUARY - MARCH 2021:

BEGINNING BALANCE:	\$	9,085,497.31
FUNDS SPENT:	\$	71,822.73
ENDING BALANCE:	\$	9,013,674.58
(See attached report for itemized detail)		
QUARTERLY TOTAL DUE* FOR REIMBURSEMENT JULY - SEPT 2020:	\$	76,474.20
QUARTERLY TOTAL DUE* FOR REIMBURSEMENT OCTOBER - DECEMBER 2020:	\$	99,924.90
QUARTERLY TOTAL DUE** FOR REIMBURSEMENT JANUARY - MARCH 2021:	\$	71,822.73

*Less Catalyst fees - full contract amount of \$232,000 transferred to Op Acct in August 2020
 **Plus amount due of \$3744.90 from December 2020 Checkbook Report (\$21,067.63 total)

TOTAL COMMUNITY INVESTMENT FUNDS SPENT SINCE FISCAL YEAR BEGAN 7/1/20: \$ 248,221.83

OPERATIONS FUND JANUARY - MARCH 2021:

BEGINNING BALANCE:	\$	823,318.84
DEPOSITS:	\$	756,237.48
BILL PMTS./PAYROLL EXP./COMM. HEALTH CONTRACTS	\$	908,963.83
ENDING BALANCE:	\$	670,592.49
(See attached report for itemized detail)		
JULY-SEPT 2020	\$	(647,666.57)
OCTOBER-DECEMBER 2020	\$	(665,914.67)
JANUARY-MARCH 2021	\$	(908,963.83)

TOTAL OPERATIONS FUNDS SPENT JULY 2020-JUNE 2021: \$ (2,222,545.07)

**FALLBROOK REGIONAL HEALTH DISTRICT
USES OF COMMUNITY INVESTMENT FUNDS
1/1/21 - 3/31/21**

COMMUNITY INVESTMENT FUND BEGINNING BALANCE 1/1/21: \$ 9,085,497.31

	Date	Name	Memo	Amount
570 · Mgmt./Maint. - E. Mission Road				
570.01 · Communications				
	01/08/2021	AT&T U-Verse	Account No. 289713009; Mission Rd.	90.27
	01/14/2021	Facebook	Survey ad boost	2.90
	01/30/2021	Facebook	Survey posts in English/Spanish	25.00
	02/06/2021	Facebook	Facebook survey posts	25.00
	02/08/2021	AT&T U-Verse	Mission Rd.	90.27
	02/14/2021	Facebook	Facebook survey posts	7.10
	03/08/2021	AT&T U-Verse	Account No. 289713009; Mission Rd.	90.27
570.02 · IT Services				
	03/15/2021	Springston Design LLC	IT hourly for remote equipment install	380.00
570.04 · Office Expenses				
	03/15/2021	Springston Design LLC	New firewall, WiFi access, and cables	571.04
	03/23/2021	Uline	Inv. 131655957; safety vests/supplies	270.50
570.05 · Utilities				
	01/22/2021	FPUD	1/22/21 inv.	60.91
	01/22/2021	FPUD	1/22/21 inv.	403.98
	01/25/2021	SDG&E	1/25/21 inv.	374.33
	02/01/2021	Fallbrook Waste	2/1/21 inv.	73.50
	02/23/2021	FPUD	2/23/21 inv.	61.93
	02/23/2021	FPUD	2/23/21 inv.	415.18
	02/24/2021	SDG&E	2/24/21 inv.	520.72
	03/23/2021	FPUD	3/23/21 inv.	61.93
	03/23/2021	FPUD	3/23/21 inv.	407.19
	03/25/2021	SDG&E	3/25/21 inv.	526.21
570.06 · Independent Contract Services				
	02/01/2021	Sun Realty	Property mgmt. costs	337.50
	03/11/2021	Sun Realty	Property mgmt.	75.00
570.07 · Maintenance Services & Repairs				
	01/05/2021	Aztec Cleaning	Inv. 199756; Mission Rd.	100.00
	01/06/2021	Ramirez Landscape	Inv. 5048	700.00
	01/12/2021	Aztec Cleaning	Inv. 199758; Mission Rd.	100.00
	01/12/2021	Low Voltage	Inv. 39902; Quarterly fire alarm & sprinkler testing	334.75
	01/19/2021	Aztec Cleaning	Inv. 199761	100.00
	01/26/2021	Aztec Cleaning	Inv. 199763	100.00
	01/31/2021	Jim's Sign Shop	Est. 4714A - 50% deposit; Mission Rd. sign repair	2,985.25
	01/31/2021	Rosa De Leon Perez	Replaces Check No. 11746 dated 1/22/21; trees cut/trimmed	2,200.00
	01/31/2021	Ramirez Landscape	Inv. 5049; Mission Rd.	700.00
	02/01/2021	Sun Realty	Labor charges for Mission Rd. repairs	347.00
	02/02/2021	Aztec Cleaning	Inv. 199765	100.00
	02/09/2021	Aztec Cleaning	Inv. 199766	100.00
	02/16/2021	Aztec Cleaning	Inv. 199768	100.00
	02/23/2021	Aztec Cleaning	Inv. 199771	100.00
	02/28/2021	Ramirez Landscape	Inv. 6102	700.00
	03/02/2021	Aztec Cleaning	Inv. 199772	100.00
	03/09/2021	Aztec Cleaning	Inv. 199774	100.00
	03/11/2021	Sun Realty	Maint. & repairs	217.50
	03/16/2021	Aztec Cleaning	Inv. 199776	100.00
	03/30/2021	Aztec Cleaning	Inv. 199781	100.00
	03/31/2021	Ramirez Landscape	Inv. 8102	700.00
570.19 · Insurance - General				
	01/20/2021	SDRMA	Property insurance	272.50
	02/28/2021	SDRMA	Property insurance	272.50
	03/31/2021	SDRMA	Property insurance	272.50
570.29 · Dist. Promotions & Publications				
	01/08/2021	Village News	Inv. 42309; Feedback survey ad (run 4x)	1,300.00
	03/17/2021	Mireya Banuelos	Visa gift cards (6) for Wellness Center focus groups	150.00
800.01 District Direct Care Services				
	01/07/2021	SDRMA	Inv. 69517; COVID test site cert. of insurance	100.00
830.01 · Consultants				
	02/25/2021	Catalyst/Freeman White	Inv. 142028	\$ 21,800.00
	03/12/2021	Catalyst/Freeman White	Inv. 142626	\$ 32,700.00
JAN - MAR 2021 TOTAL:				\$ 71,822.73

COMMUNITY INVESTMENT FUND ENDING BALANCE 3/31/21: \$ 9,013,674.58

**FALLBROOK REGIONAL HEALTH DISTRICT
OPERATIONS ACCOUNT 1/1/21 - 3/31/21**

Date	Name	Memo	Debit	Credit	Balance
					\$ 823,318.84
01/04/2021	Deposit	Rock Rose Jan. rent/Med+ Jan. % pmt./Med. records copies	\$ 5,165.00		\$ 828,483.84
01/05/2021	Payroll Clearing	January 5, 2021 payroll		\$ 14,414.56	\$ 814,069.28
01/05/2021	Payroll Taxes	Federal - January 5, 2021 pay period		\$ 4,159.93	\$ 809,909.35
01/05/2021	Payroll Taxes	State - January 5, 2021 pay period		\$ 781.91	\$ 809,127.44
01/05/2021	ADP, LLC	1/5/21 payroll processing fees		\$ 113.14	\$ 809,014.30
01/08/2021	Culligan of Escondido	Inv. 1081517		\$ 52.50	\$ 808,961.80
01/08/2021	Springston Design LLC	Inv. 4173		\$ 380.00	\$ 808,581.80
01/08/2021	Streamline	Inv. CA0D951F-0002		\$ 200.00	\$ 808,381.80
01/08/2021	White Nelson - now CLA LLP	Inv. 2716517		\$ 1,250.00	\$ 807,131.80
01/08/2021	Susan Woodward	December 2020 accounting services		\$ 1,000.00	\$ 806,131.80
01/11/2021	24 Hour Elevator Inc.	Inv. 93554		\$ 200.55	\$ 805,931.25
01/11/2021	AT&T U-Verse	Brandon Rd.		\$ 79.25	\$ 805,852.00
01/11/2021	Aztec Cleaning & Maintenance	Inv. 199756 & 199757		\$ 280.00	\$ 805,572.00
01/11/2021	Catalyst - Freeman White	Inv. 15479; Phase II billing		\$ 17,440.00	\$ 788,132.00
01/11/2021	Fallbrook Directory	Inv. 20554-FBK21		\$ 191.50	\$ 787,940.50
01/11/2021	Fowler Pest Control, Inc.	Inv. 247139		\$ 85.00	\$ 787,855.50
01/11/2021	Glennie's Office Products, Inc.	12/31/20 stmt.		\$ 108.61	\$ 787,746.89
01/11/2021	Iron Mountain	Inv. DGHD022		\$ 1,772.40	\$ 785,974.49
01/11/2021	Pitney Bowes-Purchase Power	1/31/21 stmt.		\$ 89.96	\$ 785,884.53
01/11/2021	SDRMA	Inv. 69517 & 34539		\$ 504.76	\$ 785,379.77
01/11/2021	Village News	Inv. 42309; Feedback survey ad (run 4x)		\$ 1,300.00	\$ 784,079.77
01/11/2021	CSDA Visa	12/31/20 stmt.		\$ 920.12	\$ 783,159.65
01/13/2021	Pamela Knox	Reimbursement: Medicare Sept - Dec 2020		\$ 578.40	\$ 782,581.25
01/15/2021	Microsoft	Microsoft 1-year renewal		\$ 191.88	\$ 782,389.37
01/20/2021	Payroll Clearing	January 20, 2021 payroll		\$ 12,514.62	\$ 769,874.75
01/20/2021	Payroll Taxes	Federal - January 20, 2021 pay period		\$ 3,731.14	\$ 766,143.61
01/20/2021	Payroll Taxes	State - January 20, 2021 pay period		\$ 720.49	\$ 765,423.12
01/20/2021	ADP, LLC	1/20/21 payroll processing fees		\$ 99.64	\$ 765,323.48
01/20/2021	ADP, LLC	W-2 Processing and delivery		\$ 133.35	\$ 765,190.13
01/22/2021	Charles Schwab & Co., Inc.	January contributions		\$ 1,253.80	\$ 761,211.60
01/22/2021	Edward Jones	January contributions		\$ 200.00	\$ 763,734.40
01/21/2021	Deluxe	Order No. 2048763613; credit for \$79.83 due		\$ 605.46	\$ 764,584.67
01/22/2021	AT&T U-Verse	Mission Rd.		\$ 90.27	\$ 764,494.40
01/22/2021	Aztec Cleaning & Maintenance	Inv. 199758, 199759, 199760 & 199761		\$ 560.00	\$ 763,934.40
01/22/2021	Low Voltage	Inv. 39901 & 39902		\$ 837.75	\$ 762,896.65
01/22/2021	Rincon Consultants, Inc.	Inv. 27643; 6/1/20 - 12/31/20		\$ 431.25	\$ 762,465.40
01/31/2021	December property tax rec'd.	1/20/21 actual post date	\$ 295,725.05		\$ 1,056,936.65
02/01/2021	Be Well Therapy	CHC 360 - PMT 3 OF 4		\$ 5,111.00	\$ 1,051,825.65
02/01/2021	Boys & Girls Club	CHC 362 - PMT 3 OF 4		\$ 11,250.00	\$ 1,040,575.65
02/01/2021	Champions for Health	CHC 363 - PMT 2 OF 4		\$ 1,746.00	\$ 1,038,829.65
02/01/2021	Champions for Health	CHC 364 - PMT 3 OF 4		\$ 4,125.00	\$ 1,034,704.65
02/01/2021	D'Vine Path	CHC 365 - PMT 3 OF 4		\$ 4,380.00	\$ 1,030,324.65
02/01/2021	Fallbrook Food Pantry	CHC 366 - PMT 3 OF 4		\$ 30,000.00	\$ 1,000,324.65
02/01/2021	Fallbrook Food Pantry	CHC 367 - PMT 3 OF 4		\$ 8,825.00	\$ 991,499.65
02/01/2021	Fallbrook Land Conservancy	CHC 368 - PMT 3 OF 4		\$ 2,758.87	\$ 988,740.78
02/01/2021	Fallbrook Senior Citizens	CHC 370 - PMT 3 OF 4		\$ 12,742.75	\$ 975,998.03
02/01/2021	Fallbrook Senior Citizens	CHC 371 - PMT 3 OF 4		\$ 31,071.11	\$ 944,926.92
02/01/2021	Fallbrook Smiles Project	CHC 372 - PMT 3 OF 4		\$ 11,685.00	\$ 933,241.92
02/01/2021	Foundation for Senior Care	CHC 374 - PMT 3 OF 4		\$ 13,456.99	\$ 919,784.93
02/01/2021	Foundation for Senior Care	CHC 375 - PMT 3 OF 4		\$ 17,627.08	\$ 902,157.85
02/01/2021	Foundation for Senior Care	CHC 376 - PMT 3 OF 4		\$ 24,662.63	\$ 877,495.22
02/01/2021	Foundation for Senior Care	CHC 377 - PMT 3 OF 4		\$ 25,320.15	\$ 852,175.07
02/01/2021	Foundation for Senior Care	CHC 378 - PMT 3 OF 4		\$ 13,041.76	\$ 839,133.31
02/01/2021	Hospice of the Valleys	CHC 379 - PMT 3 OF 4		\$ 5,813.50	\$ 833,319.81
02/01/2021	Michelle's Place	CHC 380 - PMT 3 OF 4		\$ 10,087.50	\$ 823,232.31
02/01/2021	Neighborhood Healthcare	CHC 381 - PMT 3 OF 4		\$ 3,750.00	\$ 819,482.31
02/01/2021	Palomar Family Counseling	CHC 382 - PMT 3 OF 4		\$ 9,312.95	\$ 810,169.36
02/01/2021	Palomar Family Counseling	CHC 383 - PMT 3 OF 4		\$ 16,645.20	\$ 793,524.16
02/01/2021	REINS	CHC 384 - PMT 3 OF 4		\$ 9,375.00	\$ 784,149.16

**FALLBROOK REGIONAL HEALTH DISTRICT
OPERATIONS ACCOUNT 1/1/21 - 3/31/21**

Date	Name	Memo	Debit	Credit	Balance
02/01/2021	REINS	CHC 385 - PMT 3 OF 4		\$ 19,875.00	\$ 764,274.16
02/01/2021	SSNAAPE	CHC 386 - PMT 3 OF 4		\$ 1,250.00	\$ 763,024.16
02/01/2021	AT&T - phone lines	1/14/21 inv.		\$ 698.43	\$ 762,325.73
02/01/2021	Aztec Cleaning & Maintenance	Inv. 199762 & 199763		\$ 280.00	\$ 762,045.73
02/01/2021	CalPERS	ID 1559595490		\$ 3,757.87	\$ 758,287.86
02/01/2021	FPUD	1/22/21 inv. - Brandon Rd.		\$ 195.37	\$ 758,092.49
02/01/2021	FPUD	1/22/21 inv. - Mission Rd.		\$ 60.91	\$ 758,031.58
02/01/2021	FPUD	1/22/21 inv. - Mission Rd.		\$ 403.98	\$ 757,627.60
02/01/2021	FPUD	1/22/21 inv. - Brandon Rd.		\$ 60.91	\$ 757,566.69
02/01/2021	Konica Minolta	Inv. 37038249		\$ 836.98	\$ 756,729.71
02/01/2021	NC Fire Protection District	Truck repairs done 1/19-1/21/21		\$ 147.64	\$ 756,582.07
02/01/2021	Ramirez Landscape	Inv. 5047 & 5048		\$ 950.00	\$ 755,632.07
02/01/2021	Rotary Club of Fallbrook	Jan/Feb dues - Rachel Mason		\$ 115.00	\$ 755,517.07
02/01/2021	SDG&E	1/25/21 inv. - Mission Rd.		\$ 374.33	\$ 755,142.74
02/01/2021	SDG&E	1/25/21 inv. - Brandon Rd.		\$ 773.22	\$ 754,369.52
02/01/2021	Village News	1-year subscription fee		\$ 69.95	\$ 754,299.57
02/01/2021	Whalen, J. Associates, Inc.	Inv. 10000384		\$ 652.98	\$ 753,646.59
02/01/2021	Deposit	Rock Rose School Feb. rent	\$ 3,500.00		\$ 757,146.59
02/01/2021	Deposit	Medical records copies/postage	\$ 35.20		\$ 757,181.79
02/01/2021	Fallbrook Land Conservancy	CHC 369 - PMT 3 OF 4		\$ 3,464.75	\$ 753,717.04
02/01/2021	Deposit	Med+ February % pmt., less \$225 overpaid	\$ 1,400.00		\$ 755,117.04
02/03/2021	Mireya Banuelos	Reimbursement: mileage 11/4/20-1/30/21		\$ 53.09	\$ 755,063.95
02/03/2021	Aztec Cleaning & Maintenance	Inv. 199766 & 199767		\$ 280.00	\$ 754,783.95
02/03/2021	Culligan of Escondido	Inv. 1081748		\$ 52.50	\$ 754,731.45
02/03/2021	Fallbrook Waste & Recycling	2/1/21 inv. - Mission Rd.		\$ 73.50	\$ 754,657.95
02/03/2021	Fallbrook Waste & Recycling	2/1/21 inv. - Brandon Rd.		\$ 80.00	\$ 754,577.95
02/03/2021	Jim's Sign Shop	Est. 4714A - 50% deposit; Mission Rd. sign repair		\$ 2,985.25	\$ 751,592.70
02/03/2021	Master Flow HVAC	Inv. 3618; HVAC service maintenance		\$ 450.00	\$ 751,142.70
02/03/2021	Pitney Bowes - Lease	Inv. 3104509510		\$ 77.29	\$ 751,065.41
02/03/2021	Streamline	Inv. CA0D951F-0003		\$ 200.00	\$ 750,865.41
02/03/2021	Glennie's Office Products, Inc.	1/31/21 stmt.		\$ 124.77	\$ 750,740.64
02/03/2021	Scott, Jeffrey G., Esquire	12/31/20 stmt. - not rec'd. until 2/1/21		\$ 4,403.00	\$ 746,337.64
02/03/2021	Springston Design LLC	Inv. 4197		\$ 380.00	\$ 745,957.64
02/04/2021	EFT	2020 Federal Unemployment Tax Adjustment		\$ 3,311.28	\$ 742,646.36
02/05/2021	Payroll Clearing	February 5, 2021 payroll		\$ 14,137.18	\$ 723,953.52
02/05/2021	Payroll Taxes	Federal - February 5, 2021 pay period		\$ 3,804.28	\$ 738,842.08
02/05/2021	Payroll Taxes	State - February 5, 2021 pay period		\$ 634.87	\$ 738,207.21
02/05/2021	ADP, LLC	2/5/21 payroll processing fees		\$ 116.51	\$ 738,090.70
02/08/2021	Deposit	Refund for Deluxe order 2048763613 overcharge of 1/21/21	\$ 79.83		\$ 724,033.35
02/12/2021	24 Hour Elevator Inc.	Inv. 87283 & 95066		\$ 401.10	\$ 723,632.25
02/12/2021	AT&T U-Verse	Brandon Rd.		\$ 79.25	\$ 723,553.00
02/12/2021	Aztec Cleaning & Maintenance	Inv. 199768 & 199769		\$ 280.00	\$ 723,273.00
02/12/2021	CSDA Visa	1/31/21 stmt.		\$ 516.61	\$ 722,756.39
02/12/2021	Fowler Pest Control, Inc.	Inv. 248159		\$ 85.00	\$ 722,671.39
02/12/2021	Iron Mountain	Inv. DHZL589		\$ 1,839.43	\$ 720,831.96
02/12/2021	Pitney Bowes-Purchase Power	8000-9090-0976-9550		\$ 400.00	\$ 720,431.96
02/12/2021	Jeffrey G. Scott, Esquire	1/31/21 stmt.		\$ 5,162.50	\$ 715,269.46
02/12/2021	SDRMA	Inv. 34751		\$ 404.76	\$ 714,864.70
02/12/2021	Sun Realty	12/21/20 - 2/1/21 inv.		\$ 1,059.50	\$ 713,805.20
02/12/2021	Uline	Inv. 127374982		\$ 194.30	\$ 713,610.90
02/12/2021	White Nelson - now CLA LLP	Inv. 2738007		\$ 500.00	\$ 713,110.90
02/12/2021	Susan Woodward	January accounting services		\$ 1,000.00	\$ 712,110.90
02/19/2021	Payroll Clearing	Payroll Clearing February 19, 2021 payroll		\$ 12,178.26	\$ 688,501.15
02/19/2021	Payroll Taxes	Federal - February 19, 2021 pay period		\$ 3,580.50	\$ 708,530.40
02/19/2021	Payroll Taxes	Payroll Taxes - State - February 19, 2021 pay period		\$ 695.87	\$ 707,834.53
02/19/2021	ADP, LLC	2/19/21 payroll processing fees		\$ 99.64	\$ 707,734.89
02/19/2021	Charles Schwab & Co., Inc.	February 2021 contributions		\$ 1,253.80	\$ 687,047.35
02/19/2021	Edward Jones	February 2021 contributions		\$ 200.00	\$ 688,301.15
02/19/2021	AT&T U-Verse	2/8/21 inv. - Mission Rd.		\$ 90.27	\$ 707,644.62
02/19/2021	Aztec Cleaning & Maintenance	Inv. 199768 & 199769		\$ 280.00	\$ 707,364.62

**FALLBROOK REGIONAL HEALTH DISTRICT
OPERATIONS ACCOUNT 1/1/21 - 3/31/21**

Date	Name	Memo	Debit	Credit	Balance
02/19/2021	Impact Marketing & Design, Inc.	Inv. IN21-0171; 2000 tote bags		\$ 3,189.15	\$ 704,175.47
02/19/2021	Ramirez Landscape	Inv. 5048a & 5049		\$ 950.00	\$ 703,225.47
02/19/2021	Rosa De Leon Perez	Replaces Check No. 11746 dated 1/22/21		\$ 2,200.00	\$ 701,025.47
02/19/2021	J. Whalen Associates, Inc.	Inv. 10000415		\$ 346.06	\$ 700,679.41
02/24/2021	Trauma Intervention Programs o	CHC 387 - PMT 3 OF 4		\$ 2,500.00	\$ 684,547.35
02/24/2021	Deposit	Transfer from CalTRUST to LAIF per 2/10/21 Bd. mtg.	\$ 306,000.00		\$ 990,547.35
02/26/2021	AT&T - phone lines	2/14/21 inv.		\$ 668.44	\$ 989,878.91
02/26/2021	Aztec Cleaning & Maintenance	Inv. 199770 & 199771		\$ 280.00	\$ 989,598.91
02/26/2021	CalPERS	ID 1559595490		\$ 3,757.87	\$ 985,841.04
02/26/2021	John Chisolm	8/7/20 inv.; Mission Rd. - boys' bathroom repairs		\$ 20.00	\$ 985,821.04
02/26/2021	Clear Channel Outdoor	Inv. 1203638 & 1203639 - vaccine billboard advertising		\$ 2,150.00	\$ 983,671.04
02/26/2021	Jim's Sign Shop	Inv. 1483; six (6) COVID vaccine banners		\$ 1,332.43	\$ 982,338.61
02/26/2021	Konica Minolta	Inv. 37223880		\$ 836.98	\$ 981,501.63
02/26/2021	Village News	Inv. 42841; Fallbrook Sourcebook		\$ 1,290.00	\$ 980,211.63
02/26/2021	Transfer	Transfer to LAIF per 2/10/21 Bd. mtg.-done 2/26/21-posted 3/1/21		\$ 306,000.00	\$ 674,211.63
02/28/2021	January property tax rec'd.	2/16/21 actual post date	\$ 74,902.50		\$ 749,114.13
02/28/2021	Payment stopped on #11762	Check never rec'd. - lost in the mail		\$ 6,250.00	\$ 742,864.13
03/01/2021	Deposit	Rock Rock March 2021 rent	\$ 3,500.00		\$ 746,364.13
03/01/2021	Deposit	Med+ March 2021 interest payment	\$ 1,625.00		\$ 747,989.13
03/03/2021	Aztec Cleaning & Maintenance	Inv. 199772 & 199773		\$ 280.00	\$ 747,709.13
03/03/2021	Catalyst - Freeman White	Inv. 142028; services through 1/31/21		\$ 21,800.00	\$ 725,909.13
03/03/2021	Culligan of Escondido	Inv. 1081978		\$ 52.50	\$ 725,856.63
03/03/2021	FPUD	2/23/21 inv. - Brandon Rd.		\$ 215.41	\$ 725,641.22
03/03/2021	FPUD	2/23/21 inv. - Mission Rd.		\$ 61.93	\$ 725,579.29
03/03/2021	FPUD	2/23/21 inv. - Mission Rd.		\$ 415.18	\$ 725,164.11
03/03/2021	FPUD	2/23/21 inv. - Brandon Rd.		\$ 61.93	\$ 725,102.18
03/03/2021	NC Fire Protection District	Inv. 21-014; EMSO salary/benefits 11/23/20-2/22/21		\$ 17,227.23	\$ 707,874.95
03/03/2021	SDG&E	2/24/21 inv. - Mission Rd.		\$ 520.72	\$ 707,354.23
03/03/2021	SDG&E	2/24/21 inv. - Brandon Rd.		\$ 887.33	\$ 706,466.90
03/03/2021	Springston Design LLC	Inv. 4223		\$ 380.00	\$ 706,086.90
03/03/2021	Streamline	Inv. CA0D951F-0004		\$ 200.00	\$ 705,886.90
03/03/2021	Village News	Inv. 42895; vaccine interest list ad		\$ 259.00	\$ 705,627.90
03/03/2021	GoDaddy	Microsoft 365 Business Premium Annual Renewal		\$ 191.88	\$ 705,436.02
03/05/2021	Payroll Clearing	March 5, 2021 payroll		\$ 12,197.42	\$ 693,238.60
03/05/2021	Payroll Taxes	Federal - March 5, 2021 pay period		\$ 3,303.77	\$ 689,934.83
03/05/2021	Payroll Taxes	State - March 5, 2021 pay period		\$ 532.13	\$ 689,402.70
03/05/2021	Glennie's Office Products, Inc.	2/28/21 stmt.		\$ 162.94	\$ 689,239.76
03/05/2021	The Mailing Group, Inc.	Inv. 22699; 22,500 COVID vaccine postcards/postage		\$ 6,631.77	\$ 682,607.99
03/05/2021	Susan Woodward	February accounting services		\$ 1,000.00	\$ 681,607.99
03/05/2021	ADP, LLC	3/5/21 payroll processing fees		\$ 116.51	\$ 681,491.48
03/05/2021	Deposit	Reimbursement for postage	\$ 3.57		\$ 681,495.05
03/12/2021	24 Hour Elevator Inc.	Inv. 96602		\$ 200.55	\$ 681,294.50
03/12/2021	AT&T U-Verse	2/27/21 inv. - Brandon Rd.		\$ 89.24	\$ 681,205.26
03/12/2021	Aztec Cleaning & Maintenance	Inv. 199774 & 199775		\$ 280.00	\$ 680,925.26
03/12/2021	Catalyst - Freeman White	Inv. 142626; Phase II		\$ 32,700.00	\$ 648,225.26
03/12/2021	NC Fire Protection District	Inv. 20-015; Social Media salary/benefits 12/5/20-3/4/21		\$ 5,993.18	\$ 642,232.08
03/12/2021	Jeffrey G. Scott, Esquire	2/28/21 stmt.		\$ 2,730.00	\$ 639,502.08
03/12/2021	SDRMA	Inv. 34964; dental/vision benefits		\$ 404.76	\$ 639,097.32
03/17/2021	Mireya Banuelos	Reimbursement: 6 Visa gift cards & batteries		\$ 186.62	\$ 638,910.70
03/17/2021	Aztec Cleaning & Maintenance	Inv. 199776 & 199777		\$ 280.00	\$ 638,630.70
03/17/2021	CSDA Visa	2/28/21 stmt.		\$ 632.07	\$ 637,998.63
03/17/2021	Fallbrook Printing Corporation	Inv. 23097; 500 thank you cards		\$ 334.57	\$ 637,664.06
03/17/2021	Fowler Pest Control, Inc.	Inv. 249110		\$ 85.00	\$ 637,579.06
03/17/2021	Iron Mountain	Inv. DKPN910		\$ 1,920.74	\$ 635,658.32
03/17/2021	Pitney Bowes - Purchase Power	3/2/21 stmt.		\$ 200.40	\$ 635,457.92
03/17/2021	Ramirez Landscape	Inv. 6101 & 6102		\$ 950.00	\$ 634,507.92
03/17/2021	Springston Design LLC	Inv. 4230; new equipment at Mission Rd.		\$ 951.04	\$ 633,556.88
03/17/2021	Sun Realty	Property expenses 2/1/21 - 3/11/21		\$ 1,042.50	\$ 632,514.38
03/19/2021	Payroll Clearing	March 19, 2021 payroll		\$ 12,255.81	\$ 620,258.57
03/19/2021	Payroll Taxes	Federal - March 19, 2021 pay period		\$ 3,581.44	\$ 616,677.13

**FALLBROOK REGIONAL HEALTH DISTRICT
OPERATIONS ACCOUNT 1/1/21 - 3/31/21**

Date	Name	Memo	Debit	Credit	Balance
03/19/2021	Payroll Taxes	State - March 19, 2021 pay period		\$ 703.69	\$ 615,973.44
03/19/2021	ADP, LLC	3/19/2021 payroll processing fees		\$ 99.64	\$ 612,215.57
03/19/2021	Charles Schwab & Co., Inc.	March 2021 contributions		\$ 1,253.80	\$ 610,715.57
03/19/2021	Edward Jones	March 2021 contributions		\$ 240.00	\$ 610,475.57
03/19/2021	CalPERS	ID 1559595490		\$ 3,757.87	\$ 609,221.77
03/19/2021	Clear Channel Outdoor	Inv. 12039897; COVID-19 vaccine billboard		\$ 1,500.00	\$ 609,131.50
03/19/2021	AT&T U-Verse-E. Mission Rd.	3/8/21 inv.		\$ 90.27	\$ 609,031.86
03/26/2021	Aztec Cleaning & Maintenance	Inv. 199778; Brandon Rd. (extra work done)		\$ 280.00	\$ 608,751.86
03/26/2021	Rosa De Leon Perez	Tree removed/4 stumps ground-Brandon Rd.		\$ 700.00	\$ 608,051.86
03/26/2021	Rincon Consultants, Inc.	Inv. 29206		\$ 834.45	\$ 607,217.41
03/26/2021	Uline	Inv. 131655957; safety vests/supplies		\$ 270.50	\$ 606,946.91
03/26/2021	J. Whalen Associates, Inc.	Inv. 10000444		\$ 655.75	\$ 606,291.16
03/31/2021	February property tax rec'd.	3/17/21 actual post date	\$ 64,301.33		\$ 670,592.49
			\$ 756,237.48	\$ 908,963.83	\$ 670,592.49



**MINUTES
FINANCE COMMITTEE**

Wednesday, April 7, 2021 at 4:30 P.M.

In accordance with the current State of Emergency and the Governor's Executive Order N-25-20, of March 12, 2020 and N-33-20 of March 19, 2020, teleconferencing was used for this meeting. Board members, staff and members of the public were able to participate by webinar and members of the public were also able to participate by telephone.

1. Call to Order/Roll Call

Committee Chair Jennifer Jeffries called the meeting to order at 4:36 p.m.

In attendance: Committee Members Jennifer Jeffries & Barbara Mroz
CEO Rachel Mason, Executive Assistant Linda Bannerman, Accountant Susan Woodward
and Bookkeeper Wendy Lyon.

Public Comments
None

2. Review of Financial Statements for **February 2021**

- 1) Balance Sheet Comparison of **February 2021 to January 2021**
- 2) Income Statement for the Month Ended **February & Fiscal Year to Date**
- 3) Profit & Loss Actual vs Budget **July 2020 to Fiscal Year to Date**
- 4) Profit & Loss Approved Annual Budget Overview **July 2020 – June 2021**
- 5) Local Agency Investment Fund (LAIF) Statement – **February 2021**
- 6) CalTrust Statement – **February 2021**
- 7) Property Tax Revenue – **July 2020 – June 2021**
- 8) Check Detail Report as of **February 2021**

Committee Chair Jeffries reviewed the financial statements for February 2021. The reports are on the District's website and were included in the packet for this meeting. Disclosures: The investments of the District are in compliance with the District's 2020-21 Investment Policy. The balances in the District's investment accounts give the District the ability to meet its expenditure requirements for the next six (6) months. Discussion ensued regarding reimbursement to the District for costs associated with services provided during the pandemic (testing and vaccines). CEO Rachel Mason will keep apprised of CSDA efforts in this matter.

3. Discussion Items

a. FY 2021-2022 Budget Draft 1

CEO Rachel Mason reviewed the draft of the budget for the ensuring fiscal year. Separate files were created for the District, the newly formed Foundation, and the Wellness Center expenditures. All are represented in the overall District's draft operating budget. Discussion ensued.

Recommendation

The Finance Committee recommended the draft budget be presented at the April regular Board meeting which includes a Public Hearing on the draft budget.

b. Financial Reserves Policy

Committee Chair Jeffries said this policy was considered by the Strategic Planning Committee with the recommendation that the Finance Committee recommend approval at the regular meeting of the Board in April.

Recommendation

The Finance Committee recommended the full board consider this policy for approval at the April regular Board meeting.

4. Board Member Comments and Future Agenda Items

None

5. Adjournment

There being no further business, the meeting was adjourned at 5:08 p.m.

Jennifer Jeffries, Committee Chair

Board Secretary/Clerk



**MINUTES
GOVERNMENT/PUBLIC ENGAGEMENT COMMITTEE**

Friday, April 9, 2021 at 10:30 A.M.

In accordance with the current State of Emergency and the Governor's Executive Order N-25-20, of March 12, 2020 and N-33-20 of March 19, 2020, teleconferencing was used for this meeting. Board members, staff and members of the public were able to participate by webinar and members of the public were also able to participate by telephone.

1. Call to Order/Roll Call

Committee Chair Kate Schwartz called the meeting to order at 10:33 a.m.

In attendance: Committee Members Kate Schwartz-Frates and Stephanie Ortiz
CEO Rachel Mason and staff members Linda Bannerman and Mireya Banuelos.

2. Public Comments

None

3. Discussion Items

a. Government

i. Legislative Updates

National legislative updates include the passage of H.R. 1319, the American Rescue Plan Act of 2021 and the announcement by President Joe Biden making COVID-19 vaccine available to all adults in the U.S. by mid-April.

State of California legislative updates include that the state will reopen its economy June 15, as long as it has a sufficient supply of vaccines and hospitalizations are low, ending its color-coded tier system that has governed county-by-county reopening for several months. (Details of AB 339 and other updates are included in the meeting packet which is on the District website).

ii. San Diego County & Live Well Updates

More than 2 million doses of COVID-19 vaccine has been delivered to the region. Nearly 1.9 million logged as administered to residents and workers. Almost 40% of eligible residents received at least one of the two-doses.

Cases of COVID-19 totaled 5.8 per 100,000 residents.

The County moved into the Orange Tier on April 7th further easing restrictions and allowing more indoor activities. Many other restrictions to end April 15th.

The County Board of Supervisors established appropriations of \$107 million for implementation of the Emergency Rental Assistance Program, and appropriated \$80 million for the Great Plates Delivered program which delivers meals to older adults and

people with disabilities who meet eligibility criteria. Lastly, the County accepted \$124 million in funding from the Centers for Disease Control and Prevention, directed through the state, to expand the County public health laboratory's capacity.

b. Public Engagement

Community Health Coordinator Mireya Banuelos said in the next couple of months the District Board of Directors will receive final data from Catalyst (the consultant hired to assist in the development of the upcoming wellness center at 1636 E. Mission Road).

c. Health District's COVID-19 Response

Working with CalFire, San Diego County Fire and North County Fire Protection District, FRHD is assisting to bring the COVID-19 vaccine to our communities. The interest list totals more than 2,000 and continues to grow. The District also works with Neighborhood Healthcare and Champions for Health and total vaccinations with all our partners were 2,294 and total tests as of 3/26/2021 were 8,710. A great deal of updated COVID information is always available on the District's website at www.fallbrookhealth.org.

d. FRHD and Community Events

The Community Collaborative for Health & Wellness will meet again on April 21st, and the next Farmworker CARE Coalition is scheduled for April 16th. Woman of Wellness continues with a monthly newsletter. Social media efforts are ongoing on Facebook and Instagram with updated COVID vaccine and testing information as well as the National Health Observances for April including National Donate Life Month, International Immunization Week, World Health Day and Earth Day.

Director Schwartz commented she has received positive feedback regarding our vaccine clinics and our efforts to provide COVID-19 information to the community. She noted that added effort has been made to communicate with the Latino community, and further efforts are ongoing for better communication with leaders in the Latino community. On April 17th, CalFire is providing a vaccine event at the fire station in De Luz reaching out to agricultural workers in the area. Using the hello@fallbrookhealth.org site facilitates appointment confirmations when volunteers are assisting Spanish speaking residents making appointments.

Director Schwartz recommended the District move forward with both Spanish and English language forums to present information by medical providers regarding COVID vaccines and answer questions/concerns from the public. Director Jeffries had mentioned that such a forum was held in South Bay and she was also working toward that goal for our District.

4. Board Comments and Future Agenda Items

None

5. Adjournment

There being no further business, the meeting was adjourned at 11:13 a.m.

Kate Schwartz, Committee Chair

Board Secretary/Clerk

Fallbrook Regional HEALTH DISTRICT

MINUTES REGULAR BOARD MEETING/PUBLIC HEARING Wednesday, April 14, 2021, 6:00 p.m.

In accordance with the current State of Emergency and the Governor’s Executive Order N-25-20, of March 12, 2020 and N-33-20 of March 19, 2020, teleconferencing was used for this meeting. Board members, staff and members of the public were able to participate by webinar and members of the public were also able to participate by telephone.

A. CALL MEETING TO ORDER / ROLL CALL / ESTABLISH A QUORUM / PLEDGE OF ALLEGIANCE

Chairman Howard Salmon called the meeting to order at 6:01 p.m. and led the Pledge of Allegiance.

In attendance: Directors Stephanie Ortiz, Kate Schwartz, Jennifer Jeffries, Barbara Mroz and Howard Salmon.

Legal Counsel Jeffrey G. Scott, CEO Rachel Mason, Accountant Susan Woodward and staff members Linda Bannerman, Mireya Banuelos, Wendy Lyon, Tracy Rosalee and Pamela Knox. Multiple members of the public attended as well.

B. APPROVAL OF THE AGENDA

Action: It was moved by Director Jeffries, seconded by Director Mroz to approve the agenda as presented.

Motion carried by the following roll call vote. 4-0 (Director Schwartz absent – arrived thereafter)

Director Ortiz	Aye
Director Jeffries	Aye
Director Mroz	Aye
Director Salmon	Aye
Director Schwartz	Absent

C. PUBLIC COMMENTS

None

D. PUBLIC HEARING

D1. Public Hearing to Discuss and Consider the 2021/2022 District Fiscal Year Budget
Chief Executive Officer Rachel Mason presented the 2021/2022 draft District Fiscal Year Budget. She explained that included in the District’s Operating Budget are line items for the newly formed 501(c)(3) Fallbrook Regional Health District Foundation and the Wellness Center. Each of these new entities has a separate draft budget she reviewed as well. She noted that there is a significant decrease in funding for Community Health Contracts due to the development of the upcoming wellness center and grantees have been informed about the anticipated decrease moving forward. Chairman Salmon said

the purpose of this Public Hearing is to elicit comments from the members of the Board and the public. Discussion ensued. Board members thanked the finance team, including the CEO for their efforts in developing the draft budget. Questions were asked and answered.

Patty Sargent, Executive Director of the Foundation for Senior Care asked if the wellness center budget is expected to change moving forward. Ms. Mason said the budget is likely to increase as programs are developed, however the draft was created with consideration of more than just start-up costs. Chairman Salmon commented there could be an increase in revenue as well.

E. CONSENT ITEMS

- E1. Approval of February 2021 Financial Statements
- E2. Minutes of March 3, 2021 Finance Committee Meeting
- E3. Minutes of March 10, 2021 Regular Board Meeting
- E4. Minutes of March 17, 2021 Strategic Planning Committee Meeting
- E5. Minutes of March 19, 2021 Gov't & Public Engagement Committee Meeting

There were no items pulled for further discussion.

Action: It was moved by Director Schwartz, seconded by Director Mroz to approve the Consent Items as presented.

Motion carried by the following roll call vote (5-0)

Director Schwartz	Aye
Director Mroz	Aye
Director Jeffries	Aye
Director Ortiz	Aye
Director Salmon	Aye

F. REPORTS/POSSIBLE ACTION

- F1. Finance Committee – Directors Jeffries and Mroz
 Committee Chair Jeffries reviewed the financial statements through February 2021, noting that the negative balance on Report 2 (Income Statement) is largely due to the Community Health Contract grant payments made that month. She also commented that for the next fiscal year, Report 3 will include both monthly and annual percentages for the amount versus the budget.
 Disclosures: The investments of the District are in compliance with the District’s 2020-21 Investment Policy. The balances in the District’s investment accounts give the District the ability to meet its expenditure requirements for the next six (6) months.
Recommendation from the Finance Committee: That the draft budget be forwarded to the April 14th Public Hearing. (This recommendation was fulfilled in earlier discussion at this meeting.)
Recommendation from the Finance Committee: That the Financial Reserves Policy be forwarded to the board for consideration. (This recommendation was fulfilled as the policy will be reviewed during this meeting.)
- F2. Gov’t and Public Engagement Committee – Directors Schwartz-Frates and Ortiz
 Committee Chair Schwartz reviewed legislative updates including the passage of H.R. 1319, the American Rescue Plan Act of 2021 and the announcement by President Joe

Biden making COVID-19 vaccine available to all adults 16 and older in the U.S. by mid-April. State of California legislative updates include that the state will reopen its economy June 15, as long as it has a sufficient supply of vaccines and hospitalizations are low. More than 2 million doses of COVID-19 vaccine have been delivered to the San Diego County region, and 1.9 million logged as administered to residents and workers. The County moved into the Orange Tier on April 7th further easing restrictions and allowing more indoor activities. As of April 15, those 16 and older are eligible for the vaccine (Pfizer only for ages 16-18). The County Board of Supervisors appropriated funding for implementation the Emergency Rental Assistance Program, and also for the Great Plates Delivered program which delivers meals to older adults and people with disabilities who meet eligibility criteria.

Regarding community engagement, Community Health Coordinator Mireya Banuelos said in the next couple of months the District Board of Directors will receive final data from Catalyst (the consulting firm hired to assist in the development of the upcoming wellness center at 1636 E. Mission Road). Ms. Banuelos noted that the District website www.fallbrookhealth.org has a great deal of updated COVID information in addition to the e-mail updates from the CEO provided monthly to more than 2,000 residents having expressed interest in receiving COVID-19 updates. Lastly, she reviewed ongoing collaborative efforts (Community Collaborative for Health & Wellness and Farmworker CARE Coalition). Jen Koester, Social Media Specialist for Fallbrook Regional Health District and North County Fire Protection District, provided an update on our social media activity. She said many of the posts are now provided in both English and Spanish and have been quite well received.

Committee Chair Schwartz recommended the District move forward with a Spanish speaking educational forum regarding COVID-19. Director Jeffries had mentioned that such a forum was held in South Bay and she was also working toward that goal for our District. In addition, Director Jeffries noted she had attended Supervisor Desmond's Town Hall meeting regarding the County's homelessness situation, and it was fantastic. A county-wide problem-solving group is being formed to establish a coordinated effort and develop a portfolio of techniques to add to what is already working.

- F3. Facilities Committee – Directors Mroz and Salmon
Committee Chair Mroz said there had not been a Facilities Committee meeting in March. The next meeting is scheduled for April 22nd at which time there will be an update regarding HVAC contractors for the District office building on S. Brandon Road.
- F4. Ad Hoc Steering Committee – Directors Schwartz-Frates and Ortiz
Committee Chair Schwartz said this committee will meet again this Friday with Catalyst representatives prior to a Special Board Meeting (tentatively scheduled for April 24th) at which time Catalyst will provide data regarding their findings.
- F5. Strategic Planning Committee – Directors Jeffries and Salmon
Committee Chair Jeffries said the draft language for the Financial Reserves Policy was discussed at the April meeting of this committee. As previously mentioned, the committee recommended the policy be considered by the full board and it is on this meeting's agenda.

- F6. Chief Executive Officer – Rachel Mason
 Ms. Mason said as the fire districts move toward fire season, their vaccination clinics will slow down significantly. She is pleased to announce that a joint effort between FRHD and Rite Aid Pharmacy has been confirmed for a weekly (Mondays) scheduling of COVID-19 vaccination clinics. The District will run the registration process, with Rite Aid providing the Pfizer vaccine beginning April 26th. A variety of offerings (later hours and weekend hours) will be considered.
 New applications for Community Health Contracts closed on March 29th. Board members will soon be provided the applications for review and assessment.
 Board members had been assigned webinars sponsored by Special Districts Risk Management Association (SDRMA) and California Special District’s Association (CSDA). Significant discounts in insurance rates have been realized for the District and Ms. Mason thanked the Board members for their added efforts.
 FRHD was scheduled for its Municipal Services Review by LAFCO in 2021. To date, there has been no further communication from LAFCO.
 Foundation for Senior Care Executive Director Patty Sargent thanked the District for collaborating with them in their efforts to assure COVID-19 vaccinations for seniors.
- F7. General Counsel – Jeffrey Scott
 COVID-19 Regulations relating to in-person Board meetings and the workplace.
 Mr. Scott addressed COVID-19 regulations, meetings, and the workplace. The isolation mandated by the pandemic has been difficult for most people. The current California Tier system allows for no more than three families to gather indoors. That is the closest category impacting our board and committee meetings. Masks and social distancing are still in place. Mr. Scott said until we receive some notice of changes in requirements from the County, he advised against holding public in-person meetings.
 Chairman Salmon said he and CEO Rachel Mason had discussed eventually having meetings in our conference room, with the Board of Directors and staff, with a Zoom option still available for members of the public.
 Mr. Scott said the remainder of his comments would be confined to Closed Session.

G. DISCUSSION/POSSIBLE ACTION ITEM

- G1. Consideration of Financial Reserves Policy
 Director Jeffries said the purpose of this policy was to publicly declare in a formal manner that the District will assure that certain set asides of resources are available to secure the funding necessary for large, multi-year efforts. She said three reserve funds, Multi-year Maintenance, Repair and Asset Improvement and Economic Uncertainties, will be established with dollar amounts yet to be determined. This policy has been recommended for consideration by both the Finance and Strategic Planning Committees, as well as having been vetted by legal counsel.
Action: It was moved by Director Jeffries, seconded by Director Schwartz to approve the Financial Reserves Policy as presented.

Discussion: Director Mroz said she agrees with the concept of this policy, however she has concern that it might be premature. Discussion ensued.

Motion carried by the following roll call vote. (5-0)

Director Jeffries Aye
 Director Ortiz Aye
 Director Mroz Aye
 Director Schwartz Aye
 Director Salmon Aye

H. BOARD MEMBER COMMENTS & ITEMS FOR SUBSEQUENT MEETINGS

H1. Other Director/Staff discussion items

H1a. Item(s) for future board agendas

Director Schwartz said the Government & Public Engagement Committee had discussed holding COVID-19 Public Education forums in both English and Spanish. Included would be physicians and/or other medical providers. She said there is a group in Riverside County performing door-to-door canvassing providing vaccine information. Chairman Salmon said no formal board action would be required and the District could move forward with this plan.

Director Mroz cautioned that while the District can provide information, it cannot provide medical advice. Director Schwartz said the plan is to work with medical professionals.

H1b. Announcements of upcoming events:

- **Gov't and Public Engagement Committee meeting** – 2nd Friday, **April 9th** 10:30am, Virtual Meeting
- **Community Collaborative for Health & Wellness Committee (CCH&W) meeting** – 3rd Wednesday, **April 21st** 10:30am-noon, Virtual Meeting (See fallbrookhealth.org/calendar)
- **Strategic Planning Committee meeting** – 3rd Wednesday, **April 21st** 5:00pm, Virtual Meeting
- **Facilities Committee meeting** – 4th Thursday, **April 22nd** 10:30am, Virtual Meeting
- **FRHD/Catalyst Steering Committee meeting** – 4th Friday, **April 23rd** 10:30am, Virtual Meeting
- **COVID-19 Testing**
Vallecitos Elementary School – Friday, **April 30th** 9:00am-3:00pm
 5211 St, Rainbow, CA 92028 (CANCELLED)
- **Finance Committee meeting** – 1st Wednesday, **May 5th** 4:30pm, Virtual Meeting
- **Woman of Wellness – Postponed**

H2. **Next Regular Board meeting** – Wednesday, **May 12th** 6:00pm, Virtual Meeting

The Board adjourned into Closed Session at 7:48 p.m. Zoom staff and public participants could leave the meeting or be placed in the waiting room until Return to Open Session

I. CLOSED SESSION

I1. Conference with Legal Counsel - Potential Litigation Pursuant to Government Code Section 54956.9(d)(2) (one case)

J. RETURN TO OPEN SESSION

The Board reconvened into Open Session and the Board directed counsel to take appropriate action concerning the potential litigation matter.

K. ADJOURNMENT

There being no further business, the meeting was adjourned at 8:04 p.m.

Howard Salmon, Chairman

Board Secretary/Clerk

DRAFT



**MINUTES
AD HOC WELLNESS CENTER STEERING COMMITTEE**

Friday, April 16, 2021 at 10:30 A.M.

In accordance with the current State of Emergency and the Governor's Executive Order N-25-20, of March 12, 2020 and N-33-20 of March 19, 2020, teleconferencing was used for this meeting. Board members, staff and members of the public were able to participate by webinar and members of the public were also able to participate by telephone.

1. Call to Order/Roll Call

The meeting was called to order at 10:42 a.m. by CEO Rachel Mason
 In attendance: Committee Members Kate Schwartz and Stephanie Ortiz
 CEO Rachel Mason and staff members Mireya Banuelos and Linda Bannerman
 Catalyst Representatives Debbie Jacobs, Sharon Conklin, and Martha "Dee" Stephens

2. Workplan – Where We Are and Where We Are Going

The overall process used by Catalyst and FRHD is outlined on the FRHD Health & Wellness Center Planning page, and it was noted that steps 1-4 have been completed. Beginning on April 24, Catalyst will help to facilitate the program for the first of three Special Board meetings held each month during which steps 5, 6, 7 and 8 will be considered.

3. Summary Review of Quantitative and Qualitative Findings

Slides were reviewed covering that covered the following:

- Meeting objectives for Catalyst and the Board of Directors
- Determining Community Health and Social Needs (Integration of Quantitative and Qualitative Findings)
 - o Census Tract Social Determinants of Health (SDOH) Analysis
 - o Analysis of Survey Results
 - o Virtual Community Focus Group Sessions
- SDOH Priorities (Analysis of 10 census tracts, ranked by number below 50th percentile)
- Community Survey Participation Demographics
- Community Survey Responses
- Adult Focus Group
- Student Focus Groups
- Summary Focus Group Emerging Themes

It was noted that both English and Spanish speaking groups participated in the surveys and focus groups. Each issue is color coded by SDOH priorities, and it is evident that social issues are an essential theme.

4. Top Community Health and Social Needs

It was explained that the results of the top community health and social needs developed from the qualitative and quantitative data has been compared with those of San Diego County top ten needs. There will be some benefit provided through the County for those needs, e.g., the social component needs.

The Mission, Vision and Values for Fallbrook Regional Health District were reviewed, and the next step is to ask the Board to define “success” of the Wellness Center. The Board will be asked to outline their goals using “SMART” criteria include the following: Specific, Measurable, Achievable/Assignable, Realistic and Time-related.

5. Facilitated Exercise – Evaluate Health and Social Needs Against Each Criteria. This exercise will be completed at the April 24th Special Meeting of the Board of Directors.

a. What Does Success for Wellness Center Look Like

This slide/page will be provided to members of the Board for them to individually complete and return to Catalyst.

b. Determine and Prioritize Criteria

Catalyst will then work with the Board to rank the goals and help to determine how it ties back to the Vision.

6. Next Steps

Discussion ensued regarding exactly what would be sent to the Board members prior to the initial Special Meeting in April. There was also discussion regarding SMART goals. The goals asked for from the Board are initially a “big picture”, these will then be used by Catalyst to prioritize the approach from Catalyst. Catalyst will then combine the information provided from the Board with the summary of qualitative and quantitative data for the Board’s consideration at the May meeting – date to be determined.

The third and final meeting in June will consist of Catalyst providing prioritized programs for the Wellness Center, along with subsequent financial analysis of the prioritized options to the Board members.

There being no further business, the meeting was adjourned at 11:46 a.m.

Rachel Mason, CEO



**MINUTES
STRATEGIC PLANNING COMMITTEE**

Wednesday, April 21, 2021 at 5:00 P.M.

In accordance with the current State of Emergency and the Governor's Executive Order N-25-20, of March 12, 2020 and N-33-20 of March 19, 2020, teleconferencing was used for this meeting. Board members, staff and members of the public were able to participate by webinar and members of the public were also able to participate by telephone.

1. Call to Order/Roll Call

Committee Chair Jeffries called the meeting to order at 5:02 p.m.

In attendance: Committee Members Jennifer Jeffries and Howard Salmon

CEO: Rachel Mason and staff members: Linda Bannerman and Mireya Banuelos

Public Comments

None

2. Discussion Items

a. Strategic Plan

Committee Chair Jeffries said a draft template was developed and proposed for the FRHD Strategic Plan. It includes the following statement:

It is the intention of the FRHD to develop a three-year cycle of goals, objectives, and success indicators in order to focus time, attention and resources on high priority, high results efforts that are aligned with the vision, mission and values of the District.

Foundation statements follow with an Annual Strategic Plan Timeline. A three-year plan for Goals, Objectives, and Success Indicators are to be developed for the Wellness Center and FRHD Organization and Operations, as well as the Facility Multi-Year Maintenance Plan, and Board Development. Lastly there is a Protocol for Annual review/Renewal of the Strategic Plan.

Discussion ensued regarding whether the annual report would be done on the fiscal or calendar year. It was determined the annual report should be based on the fiscal year, and the CEO volunteered to develop the calendar based on the fiscal year, with the annual report presented in September. There was further discussion regarding the timing of budget development, public hearings on the budget, board self-assessment, et cetera. The draft template will be revised as per the discussion prior to being brought to the full board. It will then be taken for consideration by the full Board of Directors in May.

Recommendation: The Strategic Planning Committee recommended the FRHD Strategic Plan Template be placed on the agenda for consideration at the May regular meeting of the Board of Directors.

3. Board Member Comments and Future Agenda Items

Items to consider at the May Strategic Planning meeting include the following:

CHC Grant recommendations

Review of Quarterly CHS Contract Reports

Consideration of Catalyst recommendations

Refinement of the FRHD Strategic Plan Template

4. Adjournment

There being no further business, the meeting was adjourned at 5:37 p.m.

Jennifer Jeffries, Chair

Board Secretary/Clerk

DRAFT



**MINUTES
FACILITIES COMMITTEE**

Thursday, April 22, 2021 at 10:30 A.M.

In accordance with the current State of Emergency and the Governor's Executive Order N-25-20, of March 12, 2020 and N-33-20 of March 19, 2020, teleconferencing was used for this meeting. Board members, staff and members of the public were able to participate by webinar and members of the public were also able to participate by telephone.

1. Call to Order/Roll Call

Committee Chair Mroz called the meeting to order at 10:30 a.m.

In attendance: Committee Members Barbara Mroz and Howard Salmon
CEO Rachel Mason, staff member Linda Bannerman and Property Manager Roy Moosa.

2. Public Comments

None

3. Discussion Items

a. Update on HVAC Project

CEO Rachel Mason said that she had spoken with the District Legal Counsel Jeffrey Scott who recommended that she contact General Contractor Rob Holmes, the person who helped the District navigate through the sidewalk project. As consultant for the project, Mr. Holmes can design and get the info we need to put together the specs for the project so that it can be put out to bid. There is a possibility of two separate designs to be considered for this project. By next month, Mr. Holmes should have the potential bid specs and an outline of the bid process. This HVAC project is for the building at 138 S. Brandon Rd.

4. Update from Property Manager

None

5. Board comments and future agenda items

Discussion ensued regarding the Major Use Permit for the E. Mission Road property. The CEO spoke with Jim at J. Whalen & Associates who explained that they had been dealing with errors in the traffic study by Rincon Consultants. Those issues have been resolved; however, the County needs elevations (not originally provided to them) and told the CEO she can take photos of the facility as they specified to her and provide them to J. Whalen for the final

submittal. One last issue could be that the County Board of Supervisors now has new committees, and members might not be aware of our project.

6. Adjournment

There being no further business, the meeting was adjourned at 10:50 a.m.

Barbara Mroz, Committee Chair

Board Secretary/Clerk

DRAFT



MINUTES

**SPECIAL BOARD MEETING
Saturday, April 24, 2021, 11:30 a.m.**

In accordance with the current State of Emergency and the Governor’s Executive Order N-25-20, of March 12, 2020 and N-33-20 of March 19, 2020, teleconferencing was used for this meeting. Board members, staff and members of the public were able to participate by webinar and members of the public were also able to participate by telephone.

A. CALL MEETING TO ORDER / ROLL CALL / ESTABLISH A QUORUM / PLEDGE OF ALLEGIANCE

Chairman Howard Salmon called the meeting to order at 11:37 a.m. and led the Pledge of Allegiance.

In attendance: Directors Howard Salmon, Jennifer Jeffries, Stephanie Ortiz, Barbara Mroz and Kate Schwartz.

CEO Rachel Mason and Community Health Coordinator Mireya Banuelos.

Catalyst representatives Sharon Conklin, Debbie Jacobs, and Martha “Dee” Stephens

Several members from the public attended as well.

B. APPROVAL OF THE AGENDA

Action: It was moved by Director Jeffries, seconded by Director Mroz to approve the agenda as presented.

Motion carried by the following roll call vote (5-0)

Director Salmon	Aye
Director Jeffries	Aye
Director Ortiz	Aye
Director Schwartz	Aye
Director Mroz	Aye

C. PUBLIC COMMENTS

None

D. DISCUSSION/POSSIBLE ACTION ITEMS

D1. Review Catalyst Wellness Center Social Determinants of Health data and findings
Catalyst representatives reviewed slides that included the following information:

- FRHD Health and Wellness Center Planning
- A schedule of upcoming ad hoc Steering Committee and Special Board Meetings and the objectives for each.
- A Summary of Qualitative and Quantitative Community Needs
- Census Tract Social Determinants of Health (SDOH) Analysis
- Analysis of Survey Responses (English and Spanish)
- Virtual Focus Group Sessions (English and Spanish)
- Summary of Top Health & Social Needs
- Criteria & Prioritization (Board and Community Alignment)

There was discussion regarding the above. Board members submitted to Catalyst their responses to the question "What does success look like at the Fallbrook Wellness Center?" and from their responses and the identified health and social needs, the Catalyst team assembled Goals/Combined Goals. Discussion ensued regarding economic disparity and role of the District. Suggested changes to the wording to better reflect the District's role were recommended by the Board. All members of the Board were in agreement to move forward with these goals with the suggested wording change.

Two members of the public audience made comments:

Jeanne Meadow commented that many health services are available in our community and the District should consider not only developing services but enhancing existing services. She also commented on discounts on drugs, air quality and pure water concerns.

Barry Meadow commented there is a need to update postings at the Wellness Center. He said transportation needs are a real priority and asked if what Catalyst has presented has identified anything new over what all prior efforts determined. Rachel Mason, CEO, said she can separately respond to Mr. Meadow's question.

D2. Discuss the District's goals for the criteria and prioritization of potential Wellness Center Offerings

This new exercise was completed by all members of the Board. Catalyst representatives will compute the results from the prioritization exercise and communicate results back to the Board via the CEO. They will then compile programs that have been shown to be effective in addressing priority needs. Lastly, Catalyst will prepare for and execute Facilitated Session 2 (May Special Meeting) of the Board to review and approve programming recommendations.

E. ADJOURNMENT

There being no further business, the meeting was adjourned at 2:25 p.m.

Howard Salmon, Chairman

Board Secretary/Clerk

REPORTS/POSSIBLE ACTION

REPORTS/POSSIBLE ACTION
Government/Public Engagement Committee

**FRHD – GOVERNMENT & PUBLIC ENGAGEMENT COMMITTEE
MAY 2021 REPORT**

GOVERNMENT

LEGISLATIVE UPDATES

1) NATIONAL

President Joe Biden set a new vaccination goal to deliver at least one shot to 70% of adult Americans by July Fourth as he tackles the vexing problem of winning over the “doubters” and those unmotivated to get inoculated.

Biden’s goal equates to delivering at least the first shot to 181 million adults and fully vaccinating 160 million <https://apnews.com/article/coronavirus-pandemic-health-government-and-politics-million-adults-and-fully-vaccinating-160-million>

- President Biden is adjusting the U.S. vaccination strategy [to focus on local efforts](#) targeting younger people and those hesitant to get a shot.
- The number of Americans getting a shot has fallen by about 50 percent since April 13, the day officials paused the Johnson & Johnson vaccine
- The U.S. birthrate [continued to drop last year](#). Total births fell to the lowest level since 1979. <https://nl.nytimes.com/f/newsletter/>

The FDA [announced](#) last week that it would ban menthol in cigarettes, the only flavoring tobacco companies are still allowed to add. This is a positive step.
www.washingtonpost.com

US Treasury Establishes Office Dedicated to Implement COVID Relief: The US Treasury Department has announced the creation of a new office dedicated to the distribution of federal COVID-19 relief to state and local governments. The US Treasury Department has announced steps eligible counties and cities must take to receive direct payments from the federal government under the [Coronavirus State and Local Fiscal Funds](#) authorized by the American Rescue Plan Act. (www.achd.org)

CDC – Latest Covid Data Tracker: MAY 5, 2021:

CASES IN US: 32,313,016

VACCINES ADMINISTERED: 250 M

DEATHS: 575,491

https://covid.cdc.gov/covid-data-tracker/#cases_totalcases

2) STATE

Senate Democrats Release "Build Back Boldly" Budget Priorities: Last week, Senate President pro Tempore Toni Atkins, along with Senate Budget Chair Nancy Skinner and Budget Subcommittee Chairs John Laird, Susan Eggman, Maria Elena Durazo, Bob Wieckowski and Anna Caballero, presented Senate Democrats' budget priorities for 2021-22 and beyond. Generally, the plan incorporates proposals that Senate Democrats say will build "a post pandemic economy that extends prosperity for Californians."

More Revenues Beat Budget Estimates: The Department of Finance has released its monthly [Finance Bulletin](#) and, in what's getting to be pretty repetitive news, March state general fund revenues were almost \$2.4 billion above budget estimates.

Legislature Confirms Bonta as Attorney General: The Legislature confirmed Assemblymember Rob Bonta to be the state's next attorney general last week on a 29-6 vote in the Senate and a 62-0 vote in the Assembly.

- **Early Budget Action Update: Governor Newsom Signs PPP Tax Conformity Measure; Movement on DJJ Realignment Trailer Bill:** Last week, the Legislature and Governor acted on what will be the last bit of early 2021-22 budget action.
- **Assembly Budget Blueprint Released:** Assembly Budget Chair Phil Ting released the [Assembly's Budget Blueprint](#) for 2021-22, including a number of proposals to restore state service and invest in priority areas, while stimulating the economy.
- **Senate Budget Subcommittee Approves Drought Package:** Last week, the Senate Budget Subcommittee No. 2 approved a \$3.4 billion [spending proposal](#) to address the state's water supply needs, as the state approaches a second consecutive dry summer. (www.achd.org)

STIMULUS CHECK Hundreds of thousands of Californians can expect a stimulus check, ranging from \$600 to \$1,200, soon, if they haven't already received one. One-time \$600 payments under the "Golden State Stimulus" are on the way for eligible Californians who file with Social Security Numbers and qualify to receive the [state's Earned Income Tax Credit](#). So far, the state has distributed 2.5 million state stimulus payments, totaling \$1.6 billion, the state's Franchise Tax Board announced on Thursday.

As of May 5, California has 3,646,729 confirmed cases of COVID-19, resulting in 60,862 deaths. Vaccines administered: 31,027,617

CA-AB 339 – The provisions of the act allow for greater public access through requiring specified entities to provide a call-in and internet-based service and instructions on how to access these options to the public for specified meetings and allow for greater accommodations for non-English speakers attending the meetings. Currently in appropriations committee.

SAN DIEGO COUNTY & LIVE WELL UPDATES

1) COUNTY HEALTH AND HUMAN SERVICES AGENCY WITH DATA THROUGH MAY

- **Anyone 16 and up** who lives, works or goes to school in San Diego County can now receive a COVID-19 vaccine at no cost. See more locations at coronavirus-sd.com/vaccine.
- **Received at least one shot:** Over 1.52 million or 56.6% of San Diegans 16 and older.
- **Fully vaccinated:** More than 1.11 million or 41.4%.
- **The goal: fully vaccinate [75% of San Diego County residents 16 and older or 2,017,011 people](#).**
- **To date**, 75.5% of the goal population has received at least one vaccine and 55.2% are fully vaccinated.
- **More vaccination information** can be found coronavirus-sd.com/vaccine.
- **Lower appointment** demand drove the county to announce walk-in availability at 16 of its smaller vaccination locations on Tuesday, providing a new no-appointment-necessary option for those who have not yet received a first dose. (sduniontribune, Apr 28th)
- **Starting, Thurs., May 6**, three County COVID-19 vaccination sites in North, East and South County will start offering evening hours for San Diegans.
- **Sun. to Thurs.** – North Coastal Live Well Health Center-1701 Mission Avenue, Oceanside

2) COUNTY BOARD OF SUPERVISORS

County of San Diego Communications Office

With a new budget that responds to voices in the community and follows a Framework for the Future that fundamentally changes our operations, the Chief Administrative Officer's recommended budget was released today. It calls for \$7.03 billion in fiscal year 2021-22 spending, an increase of 7.3% and a net increase of 660 additional staff years, excluding staff from the Air Pollution Control District which became an independent agency on March 1.

Investments in both funding and staff are designed to make an impact in these key areas: Racial Justice, Behavioral Health, Health Equity, Economic Opportunity, Homelessness, Housing Accessibility and Affordability, Environmental Protection, Government Transparency, and Community Investments. The public can watch budget presentations by several County departments to the Board of Supervisors on Wednesday, May 26 and Thursday, May 27. Budget hearings will begin at 9 a.m. on Monday, June 14. An evening hearing will take place at 5:30 p.m. on Wednesday, June 16.

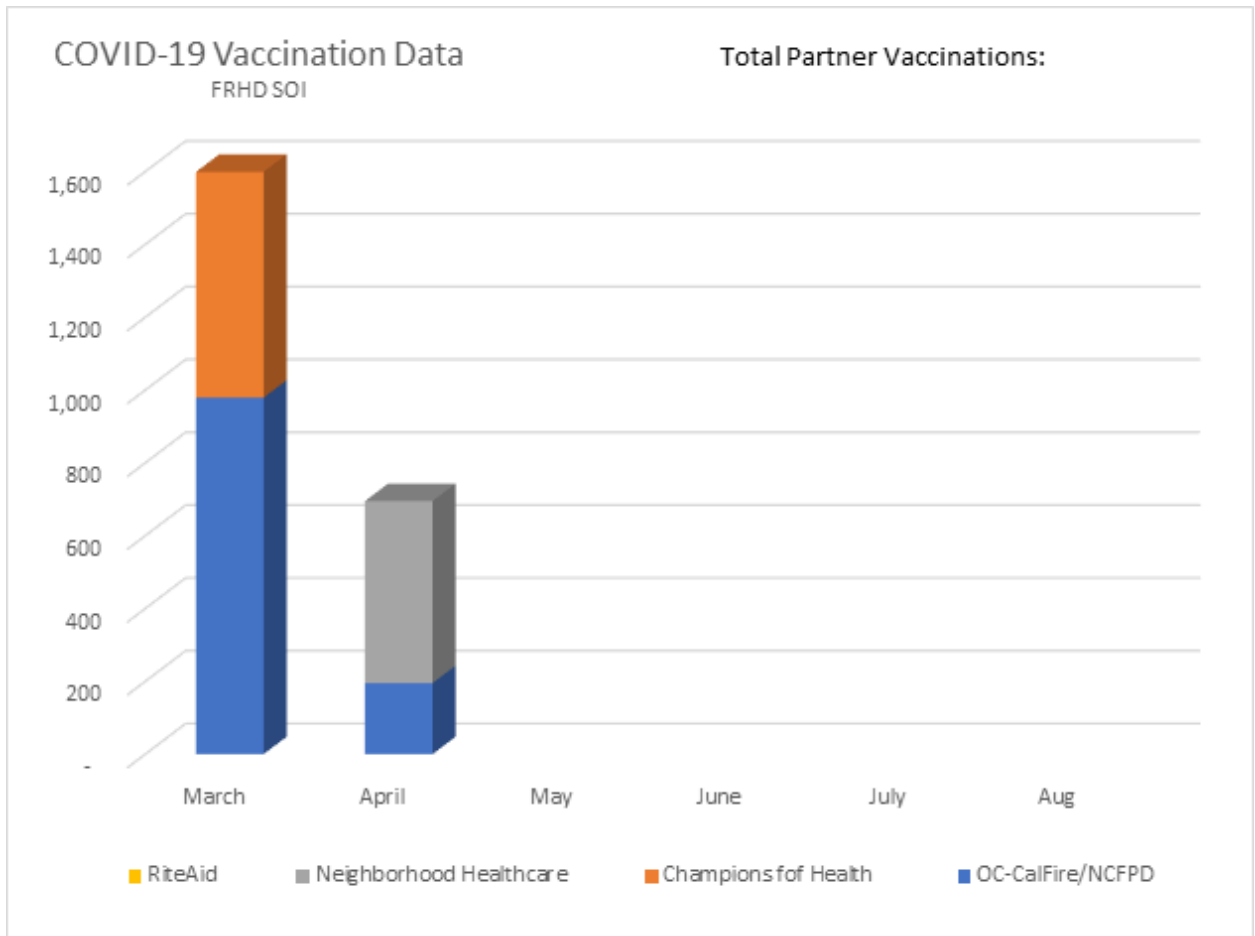
The public can get more information through the [online budget portal](#) and the [recommended operational plan](#). The public can also submit comments to the Board through [e-comment](#). The online comments can be submitted until budget hearings close at 5 p.m. on Wednesday, June 23.

PUBLIC ENGAGEMENT

HEALTH DISTRICT'S COVID-19 RESPONSE

1) FALLBROOK & BONSALL REGION

- The Health District is working alongside our community partners CAL FIRE & North County Fire Protection District to bring the [COVID-19 Vaccine to our community](#). To be placed on our local vaccination interest list, please fill out the [interest form](#) on fallbrookhealth.org or contact us at hello@fallbrookhealth.org or at 760-731-9187.



FRHD AND COMMUNITY EVENTS

See Community Engagement Report

COMMUNITY ENGAGEMENT REPORT MAY 2021

DISTRICT EVENTS/COMMUNITY ENGAGEMENT EFFORTS

Community Wellness Center Feedback

FRHD looked to its community members of Bonsall, De Luz, Fallbrook and Rainbow to gather feedback on the development of the future wellness center that will be housed at our 1636 E. Mission Rd., Fallbrook property that has hosted many COVID-19 testing dates/vaccination events, and we are looking forward to transforming it to continue to serve the health and wellness needs our community.

Final data will be presented by Catalyst and discussed with Board of Directors at Special Board Meetings in the next couple of months. To be [notified of meetings](#) please email lbannerman@fallbrookhealth.org and pknox@fallbrookhealth.org.

HEALTH DISTRICT'S COVID-19 RESPONSE & COLLABORATIONS

COVID-19 Vaccination Outreach

For more information, and to be placed on our local vaccination interest list, please fill out our interest form [here](#). For any further questions please contact us at or at (760) 731-9187 or e-mail us at hello@fallbrookhealth.org.

COVID-19 Vaccination in the Health District

Rite Aid

We have finalized an agreement with Rite Aid to hold a weekly vaccination clinic on Mondays from 10am to 4pm at the District's Wellness Center on 1636 E. Mission Rd. These clinics will administer the Pfizer vaccine. For more information and to make an appointment visit our website [here](#).

Community Health Systems, Inc.-Fallbrook Family Health Center

The [Fallbrook Family Health Center](#) (local community health center) is partnering with us to bring you a Saturday vaccination clinic to be held at the District's Wellness Center property at [1636 E. Mission Road, Fallbrook, CA 92028](#). The Johnson & Johnson (Janssen) - 1 dose vaccine will be offered.

Neighborhood Healthcare

Our grantee (an FQHC) brought the vaccines and vaccinators. We helped advertise, schedule appointments, and provided logistics and volunteer support day of.

Champions for Health

Our grantees who have also been tasked by the County of San Diego to assist with vaccinating the rural communities.

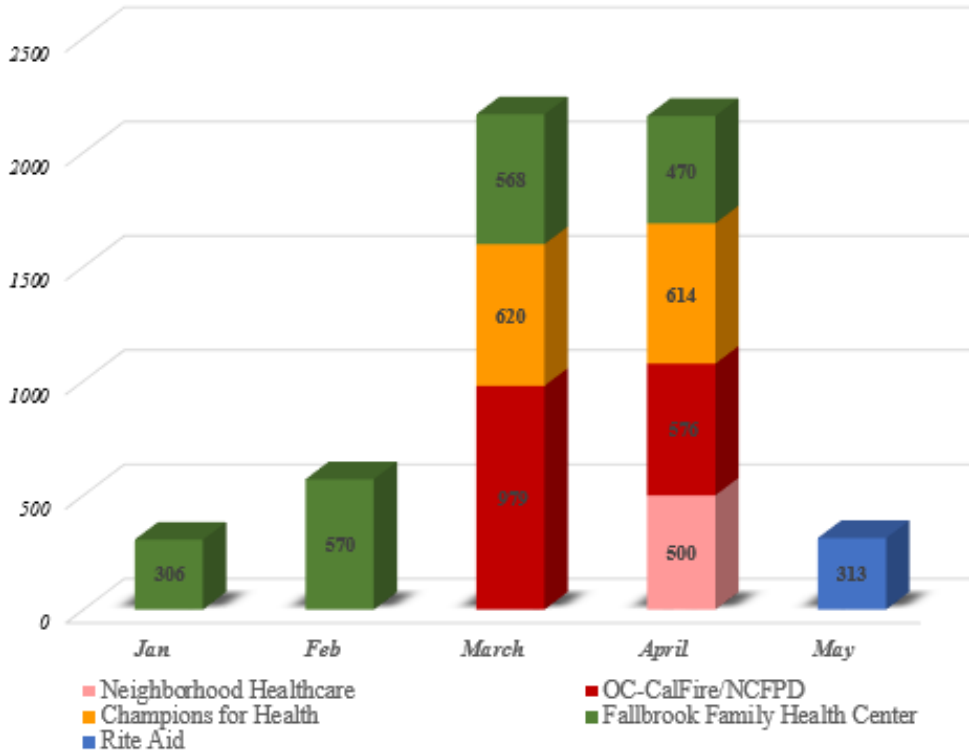
SD County Operation Collaboration-CalFire/North County Fire Protection District

We are connecting nurseries with CalFire, so site specific events can be coordinated, those numbers are not included below.

COVID-19 Vaccination Data in the Health District's Sphere of Influence

**COVID-19 Vaccination Data
FRHD SOI**

*Total Partner Vaccinations: 5,516



*Counts are doses provided - differing vaccines have been provided across events.

COVID-19 Tests Administered in the Health District's Sphere of Influence

Offered by Operation Collaboration.

Friday, May 28 at Fallbrook Regional Health District Wellness Center, 1636 E. Mission Rd., Fallbrook

Woman of Wellness (WOW)—monthly newsletter

Our goal is to keep in touch, provide updates about the District, provide something educational, and incorporate some fun too. To sign up for the monthly newsletter e-mail Pam at pknox@fallbrookhealth.org.

Community Collaborative for Health & Wellness—May 19th | 10:30am-12pm

To sign up for meeting notifications and updates, e-mail co-facilitator [Mireya Bañuelos](mailto:Mireya.Bañuelos).

Farmworker CARE Coalition— May 21st | 9am-11pm

To sign up for meeting notifications and updates, e-mail fwcc.secretary@gmail.com.

WEBSITE

COVID-19 Information & Updates

- [Vaccination Clinics](#)
- [Testing](#)
 - [COVID-19 Cases](#) in 92028: 3,907 & 92003:279 *data through May 6th, updated May 7th

SOCIAL MEDIA

Facebook [@FallbrookHealthDistrict](#)

Insights: April 9-May 6

Page Views: 209 -64% ▼ Post Reach: 7,187 -30% ▼ Post Engagement: 1,657 -61% ▼

May Plan

FACEBOOK CONTENT/MESSAGING

- San Diego County COVID-19 Vaccination Clinics
 - FRHD Wellness Center
 - Vallecitos Elementary School
 - Palomar College
 - Rite Aid Partnership
 - Other Vaccinations Clinics in our Sphere of Influence
- County Updates
- COVID-19 Vaccine Distribution Updates
- COVID-19 Vaccine Safety Information
- Community Health Contract Grant Recipients
 - Acknowledgment Posts
 - Grantee Events
- [National Health Observances](#) & Other Health Promotion Campaigns
 - National Stroke Awareness Month
 - Mental Health Awareness Month
 - Skin Cancer Detection and Prevention Month
 - Mother's Day
 - Memorial Day
 - Nurses Day

Instagram [@fallbrookhealth](#)

Insights: April 9-May 6

Accounts Reached: 194 -47.8% ▼ Post Interactions: 46 -85.9% ▼ Profile Visits: 277 -87.3% ▼

May Plan

- Bonsall, Fallbrook, & Rainbow Dates COVID-19 Testing/VaccineEvents
- Vaccine Distribution local sites
- Employee Introductions

May [National Health Observances](#)

Stroke Awareness Month

Know the signs.

F
FACE
Is one side of their face drooping? Is one side of their face numb? Ask the person to smile.

A
ARM
Is one of their arms weak or numb? Ask the person to raise both arms and see if one drifts downward.

S
SPEECH
Is their speech slurred or are they unable to speak? Are they hard to understand? Ask the person to repeat a simple sentence.

T
TIME
If the individual shows any of these symptoms, even if they go away, call 9-1-1 immediately to get them to the nearest hospital. Time is crucial in stroke cases.






Fallbrook Regional
HEALTH DISTRICT
Source: heart.org

EL MES DE LA CONCIENCIA DEL DERRAME CEREBRAL





Conoce los signos.

CARA
¿Una parte de la cara está caída?
¿Entumecida? ¿Paralizada? ¿Puede la persona sonreír?

BRAZO
¿Está uno de los brazos débil?
¿Entumecido? ¿Pregunta a la persona si puede alzar sus dos brazos? Observa si uno de los brazos cae o se desploma.

HABLA
Su habla es lenta y pareciera que arrastra sus palabras. ¿La persona es incapaz de hablar? ¿Es difícil entender lo que la persona desea expresar? Pregunte a la persona si puede repetir un enunciado simple.

TIEMPO
Si la persona muestra alguno de estos síntomas, aunque a veces desaparecen, llame al 9-1-1.

Fallbrook Regional
HEALTH DISTRICT
Referencia: heart.org

MAY IS
SKIN CANCER AWARENESS MONTH

Know your ABCDE's
to help identify early stages of melanoma.

A
Asymmetry
One half of the mole does not match the other half.

B
Border
A mole that has blurry or jagged edges.

C
Color
Moles that are dark black or made up of a variety of colors.

D
Diameter
The size of the mole is larger than a pencil eraser (1/4 inch).

E
Evolve
The mole has gone through sudden changes in size, shape or color.

Fallbrook Regional
HEALTH DISTRICT

Source: SkinCancer.org

MAYO ES
EL MES DE LA PREVENCIÓN
DEL CÁNCER DE PIEL

Conoce tus ABCDE's
para ayudarte a identificar los
primeros síntomas del cáncer de piel

A
Asimetría
Una parte del lunar es no simétrico o es diferente.

B
Borde
El primer signo de melanoma suele ser un lunar que cambia de tamaño, forma o color. Un lunar que tiene bordes borrosos o ásperos.

C
Color
Lunares que son oscuros, negros o tienen colores diferentes.

D
Diámetro
El tamaño del lunar es más grande que el tamaño del borrador de un lápiz (1/4 de pulgada).

E
Evoluciona
El lunar ha pasado a través de cambios repentinos en tamaño figura o color.

Fallbrook Regional
HEALTH DISTRICT

Referencia: SkinCancer.org



MAY IS
MENTAL HEALTH
AWARENESS MONTH

**YOU ARE
NOT ALONE
ON THIS
JOURNEY**

NOW MORE THAN
EVER WE NEED TO
FIND WAYS TO STAY
CONNECTED TO OUR
COMMUNITIES.

#ENDTHESTIGMA

Fallbrook Regional
HEALTH DISTRICT



MAYO ES EL
MES DE LA
CONCIENCIA DE
LA SALUD MENTAL

**TU NO
ESTAS SOLO
EN ESTE
CAMINO**

AHORA MÁS QUE NUNCA
NECESITAMOS ENCONTRAR
FORMAS PARA ESTAR
CONECTADOS CON
NUESTRAS COMUNIDADES.

**TERMINEMOS CON
ESTE ESTIGMA**

Fallbrook Regional
HEALTH DISTRICT

TO MOMS EVERYWHERE,

HAPPY MOTHER'S DAY!

Thank you for your love.

Fallbrook Regional
HEALTH  DISTRICT



A TODAS LAS MAMÁS

¡FELIZ DÍA DE LAS MADRES!

Gracias por su amor.

Fallbrook Regional
HEALTH  DISTRICT





MEMORIAL DAY 2021

A TRIBUTE TO OUR HEROES

Today, we remember and honor our
fallen brothers and sisters.

Fallbrook Regional
HEALTH  DISTRICT



DÍA DE LOS CAÍDOS 2021

UN HOMENAJE A NUESTROS HÉROES

Hoy recordamos y honramos a
nuestros hermanos y hermanas caídos.

Fallbrook Regional
HEALTH  DISTRICT

REPORTS/POSSIBLE ACTION
Chief Executive Officer – Rachel Mason

CHIEF EXECUTIVE OFFICER'S REPORT - MAY

COVID-19 Updates:

- RITE AID:4/26 -Began a weekly vaccination clinic on Mondays at the Wellness Center with Rite Aid. Scheduled from 10 to 4; however, we will determine if an evening event can be arranged.
- Fallbrook Family Health Center: Saturdays (5/15 and 6/5), these two event should help us reach those whose work/family schedules make it harder to access a weekday event.
- Testing: Requests for testing are now being redirected to County sites.

Community Health & Wellness Center:

- Next step is the May 25th Special Meeting to review program/service offerings from Catalyst that meet the Board's prioritized goals and aligns with the District's identified SDoH needs.
 - Taylor Design will be at that meeting to begin hearing about the concepts and space needs of the Wellness Center Buildings.

CHC-Grants:

- All applications have been distributed to the Board for review and scoring; due back to Mireya and I by Monday, May 17th.
- As a reminder, the total grant amount requested is \$1,187,915.28, which is \$77,430.94 more than requested last year. This year's draft budget amount for the CHC-Grant program is \$750,000.00, which is actually \$437,915.28 less than the requested amounts. Overall, we are looking at a 32% decrease in funding from last year.

Staff & Operations:

- The staff and I have begun our annual performance reviews. Pam is likely to want to retire in the sometime future, so we have begun succession and skills transfer planning among current staff and potential future staffing needs.
- Temporary Staff support: Jackie Esparza began working with us to address our need for additional Spanish Speaking skills in March. Per our COVID Outreach budget she'll be with us through May, and potentially June.

LAFCO:

- Municipal Service Review Study is still listed as scheduled for fiscal year 2020-2021. All four Healthcare Districts are scheduled within this timeframe. No other information is available at this time.

REPORTS/POSSIBLE ACTION

Community Health Contracts

3rd Quarter Reports

Go to our website: FallbrookHealth.org to view the reports

REPORTS/POSSIBLE ACTION
General Counsel – Jeffrey Scott

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JEFFREY G. SCOTT

Of Counsel
JAMES R. DODSON

DATE: May 6, 2021

TO: Board of Directors
Rachel Mason, Chief Executive Officer

FROM: Jeffrey G. Scott, General Counsel

RE: AB 903 (Frazier) Dissolution of Los Medanos Community Health District

AB 903:

Healthcare Districts are created by and can be dissolved pursuant to the authority of the California legislature. This bill (AB 903) dissolves the Los Medanos Community Healthcare District (LMCHD) and designates the County of Contra Costa as the successor agency to the district. Specifically, this bill:

1. Provides that the LMCHD shall be dissolved effective February 1, 2022.
2. It provides that the County of Contra Costa shall have ownership, possession, and control of all the assets and property, real or personal, owned or leased by the District for the benefit or use of the LMCHD.
3. It requires the County to complete all of the following by the effective date of dissolution:
 - The Board of Supervisors (Board) shall form a Los Medanos Health Advisory Committee (Advisory Committee) that reports directly to the Board and shall develop and conduct the Los Medanos Area Health Plan Grant Program (Program) focused on comprehensive health-related services. The Board shall appoint five members to the Advisory Committee which shall:
 - Develop an area health plan that identifies major health disparities impacting residents in the district's territory and identifies priorities for improving health outcomes;
 - Solicit proposals from service providers interested in participating in the Program and that are capable of addressing the priorities in an adopted health plan;
 - Monitor the efficacy of the programs to which grants are made; and

- Report to the Board not less than once a year on the execution of the health plan and the status of the Program.
- Commence and complete a property tax transfer process;
- Direct the county auditor-controller to establish a new special fund for the county treasurer to track the receipt and disbursement of property tax revenues received by the County pursuant to the property tax transfer process;
- The Program shall be funded by the property tax funds received by the County as a result of the dissolution;
- Accept all assets of the District including all real and personal property and monies and all other assets and obligations transferred from the district in “as is” condition, without any payment or repair obligations from the LMCHD.

According to the Author, “Over the past year, the COVID-19 pandemic has created tremendous disruption for every Californian. However, some communities have been more severely affected than others. The pandemic has highlighted inequities in healthcare, exacerbated gaps in services, and demonstrated the importance of every dollar spent to protect our communities.”

“AB B 903 effectively creates hundreds of thousands of dollars in new funding for badly need healthcare services. Current grant recipients will continue to receive the funding they require to serve their communities. AB 903 will deliver even more money for healthcare efforts like these. Most importantly, this bill ensures that the health and safety of communities, especially communities of color, is of the highest priority.”

This bill authorizes LAFCO to control the process by requiring the following:

- A completed application including a petition or resolution, and environmental review document, and a property tax exchange agreement between the County and District.
- LAFCO must hold a notice public hearing, and **may** approve the proposed dissolution. LAFCO may impose terms and conditions that spell out what happens to the district’s assets and liabilities. If LAFCO disapproves, the proposed dissolution stops;
- LAFCO must hold another public hearing to measure protests;
- If state law requires an election, it will occur among the District’s voters. A successful dissolution requires majority-voter approval; and,
- Finally, LAFCO’s staff will be responsible for filing the formal documents to complete the dissolution.

LMCHD has had a long and controversial history of Grand Jury investigations and various recommendations to dissolve the District. LAFCO voted to dissolve LMCHD in September 2018. The District filed suit against LAFCO in 2019 and argued that LAFCO had a duty to obtain voter approval before dissolving the District. In January 2020, the court ruled in favor of LMCHD. The County filed a notice of appeal and a hearing is pending. **The Bill has passed the Local Government and Appropriations Committees and is headed to the Assembly for passage.**

DISCUSSION/POSSIBLE ACTION

DISCUSSION/POSSIBLE ACTION

Consideration of Fiscal Year 2021-2022 Budget

<u>ACCOUNT NAME</u>	<u>TOTAL</u>
DISTRICT INCOME	
Property tax revenue	\$ 1,742,520.65
Interest / Dividends	\$ 55,836.05
Wellness Center Income	\$ 9,000.00
TOTAL DISTRICT INCOME	\$ 1,807,356.70
ADMINISTRATIVE EXPENSES	
Communications	\$ 10,800.00
I.T. Services	\$ 4,104.00
Refreshments	\$ 300.00
Office Expenses	\$ 1,194.00
Utilities	\$ 13,593.07
Independent Contract Services	\$ 1,800.00
Maintenance Services & Repairs	\$ 17,552.00
Vehicle Expenses	\$ 1,100.00
Salaries	\$ 359,050.54
Payroll Taxes	\$ 28,724.04
W/C Insurance	\$ 3,600.00
Employee Health & Welfare	\$ 51,070.70
Board Stipends	\$ 25,440.00
Education & Conferences	\$ 10,350.00
Dues & Subscriptions	\$ 22,193.68
Insurance - General	\$ 22,813.39
Independent Accounting Services	\$ 12,000.00
Annual Independent Audit	\$ 9,000.00
Medical Records Store & Service	\$ 25,800.00
General Counsel	\$ 27,500.00
Dist Promotions & Publications	\$ 13,616.00
Simple IRA Expense	\$ 10,771.52
Copier Lease	\$ 9,205.20
Office Equipment	\$ 1,500.00
TOTAL ADMIN EXPENSES	\$ 683,078.14
TOTAL HEALTH & WELLNESS CENTER	\$ 165,316.82
COMMUNITY HEALTH CONTRACTS	
CHC Grantees	\$ 750,000.00
NC Fire JPA (Ambulance)	\$ 85,000.00
NC Fire JPA (Sr Medical Services Officer)	\$ 80,000.00
NC Fire JPA (Public Communications)	\$ 35,000.00
TOTAL COMMUNITY HEALTH CONTRACTS	\$ 950,000.00
DISTRICT DIRECT CARE SERVICES	
Women of Wellness	\$ 600.00
Health Services and Clinics	\$ 4,775.00
TOTAL DISTRICT DIRECT CARE SERVICES	\$ 5,375.00
TOTAL FRHD FOUNDATION	(\$37,004.50)
TOTAL OPERATING EXPENSES	\$ 1,805,432.12
NET INCOME	\$1,924.58

ACCOUNT NAME

DISTRICT INCOME

Property tax revenue
Interest / Dividends
Wellness Center Income

TOTAL DISTRICT INCOME

ADMINISTRATIVE EXPENSES

Communications Phone and internet utilities and \$50 per month per employ for cell phone use
I.T. Services
Refreshments
Office Expenses pitney bowes, culligan, staff reimb for mileage
Utilities SDG&E, Waste Mgmt, FPUD, Security
Independent Contract Services consultants and property mngmnt
Maintenance Services & Repairs Landscaping, Housekeeping, Pest control, Fire (all inspections), Elevator
Vehicle Expenses
Salaries
Payroll Taxes
W/C Insurance
Employee Health & Welfare
Board Stipends
Education & Conferences
Dues & Subscriptions Constant Contract
Insurance - General
Independent Accounting Services
Annual Independent Audit
Medical Records Store & Service
General Counsel
Dist Promotions & Publications
Simple IRA Expense
Copier Lease
Office Equipment renamed from Video/AV for all technology equip

TOTAL ADMIN EXPENSES

TOTAL HEALTH & WELLNESS CENTER

COMMUNITY HEALTH CONTRACTS

CHC Grantees
NC Fire JPA (Ambulance)
NC Fire JPA (Sr Medical Services Officer)
NC Fire JPA (Public Communications)

TOTAL COMMUNITY HEALTH CONTRACTS

DISTRICT DIRECT CARE SERVICES

Women of Wellness
Health Services and Clinics other FRHD sponsored and or conducted events. PSA clinic and other events we host

TOTAL DISTRICT DIRECT CARE SERVICES

TOTAL FRHD FOUNDATION

TOTAL OPERATING EXPENSES

NET INCOME

<u>ACCOUNT NAME</u>	<u>TOTAL</u>
DISTRICT INCOME	
Program Fees	
Wellness Center Income	\$ 9,000.00
TOTAL DISTRICT INCOME	\$ 9,000.00

HEALTH & WELLNESS CENTER	
Salaries	\$ 68,984.44
Payroll Taxes	\$ 5,518.76
W/C Insurance	\$ 1,034.77
Employee Health & Welfare	\$ 10,260.00
Simple IRA Expense	\$ 8,400.00
Dues & Subscriptions	\$ 250.00
Insurance - General	\$ 7,604.46
Communications	\$ 10,800.00
Utilities	\$ 12,821.00
I.T. Services	\$ 456.00
Refreshments	\$ 300.00
Office Expenses	\$ 2,125.00
Independent Contract Services	\$ 3,900.00
Maintenance Services & Repairs	\$ 18,040.00
Dist Promotions & Publications	\$ 4,525.00
Copier Lease	\$ 1,147.39
Office Equipment	\$ 3,150.00
General Counsel	\$ 6,000.00
TOTAL H&WC EXPENSE	\$ 165,316.82

<u>ACCOUNT NAME</u>	<u>TOTAL</u>
DISTRICT FOUNDATION INCOME	
Donations	\$ 900.00
Grants	\$ 2,500.00
TOTAL DISTRICT INCOME	\$ 3,400.00
ADMINISTRATIVE EXPENSES	
Salaries	\$ 25,000.00
Payroll Taxes	\$ 2,000.00
W/C Insurance	\$ 375.00
Employee Health & Welfare	\$ 450.00
Education & Conferences	\$ 2,500.00
Dues & Subscriptions	\$ 365.00
Insurance - General	\$ -
Independent Accounting Services	\$ 3,000.00
Annual Independent Audit	\$ -
General Counsel	\$ 3,000.00
Office Expenses	\$ -
Copier Lease	\$ 414.50
Office Equipment	\$ 1,750.00
TOTAL ADMIN EXPENSES	\$ 38,854.50
PROGRAMS	
Communications	\$ 500.00
Education & Conferences	\$ -
Office Expenses	\$ 250.00
Salaries	\$ -
Utilities	\$ -
TOTAL PROGRAMS	\$ 750.00
FUND DEVELOPMENT	
Events	\$ -
Communications	\$ 300.00
Salaries	\$ -
Utilities	\$ -
TOTAL FUND DEVELOPMENT	\$ 300.00
TOTAL OPERATING EXPENSES	\$ 40,404.50
NET INCOME	(\$37,004.50)

DISCUSSION/POSSIBLE ACTION

Consideration of Resolution No. 436
Annual Statement of Investment Policy
for Fiscal Year 2021-2022

RESOLUTION NO. 436

RESOLUTION OF THE BOARD OF DIRECTORS OF THE FALLBROOK REGIONAL HEALTH DISTRICT APPROVING THE STATEMENT OF INVESTMENT POLICY FOR FISCAL YEAR 2021-2022

WHEREAS, the Board of Directors may approve and adopt a Statement of Investment Policy; and

WHEREAS, the annual Statement of Investment Policy must be reviewed and adopted at a public meeting, the Investment Policy of the Fallbrook Regional Health District shall be as follows:

Section 1 - General Provisions and Objectives

Fallbrook Regional Health District ("District") is a local agency organized and existing pursuant to the California Healthcare District Law (Health & Safety Code Sections 32000, et seq.).

District funds not required for immediate expenditure will be invested in compliance with this policy and the provisions of California Government Code Sections 53600, et seq. Criteria for selecting investments and the absolute order of priority are safety, liquidity, and yield. Investments will be made in a range of instruments and maturity dates to ensure diversification and liquidity of assets in an emergency or when a large cash outlay is necessary. In accordance with California Government Code Section 53607, the authority to invest or reinvest the funds of the District is retained by the Board, with the advice of the Finance Committee.

Section 2 – Prudent Investor Standard

All participants in the investment process shall recognize that the investment portfolio is subject to the prudent investor standard as set forth in California Government Code Section 53600.3 and to public review and evaluation and shall seek to act responsibly as fiduciaries of the public trust. Investments shall be made with the exercise of that degree of judgment and care under circumstances then prevailing which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation but for investment, considering the preservation of capital, the cash flow needs of the District as well as the income to be derived. In a diversified portfolio, occasional measured losses may be inevitable and must be considered within the context of the overall portfolio's return and the cash flow requirements of the District.

Section 3 – Credit Risk

A. Credit risk is the risk that an issuer or other counter-party to an investment will not fulfill its obligation. Concentration of credit risk is the risk of loss attributed to the magnitude of a District's investment in a single issuer. All participants in the investment process shall consider aversion to concentration of credit risk by:

1. Limiting investment purchases to those types and amounts permissible by California Government Code § 53601 and Section 6 of this Resolution;
2. Investing no more than twenty-five percent (25%) of the portfolio with one issuer, except as noted in §6 below; and
3. If pursuing a rated investment, investing only in investments with an AA+/A1 or better rating from Standard and Poor's Corporation and AA1/P2 or better from Moody's Investors Service Inc. at the time of purchase.

B. Custodial credit risk is the risk that the District will not be able to recover deposits or the value an investment or collateral securities that are in the possession of an outside party. All participants in the investment process shall consider aversion to custodial credit risk by:

1. Investing no more than twenty-five percent (25%) of the portfolio with one financial institution, with the exception of LAIF, Cal-Trust, the US Treasury, and funds advanced or in trustee accounts for project construction; and
2. If pursuing a deposit, ensuring that all deposits are fully collateralized as required by California Government Code Section 53652, or are insured by the Federal Deposit Insurance Corporation or National Credit Union Administration, and the "Contract for Deposit of Monies" will indicate the type and amount of collateral.

Section 4 – Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. All participants in the investment process shall consider aversion to interest rate risk by limiting the term remaining to maturity on purchased investments to five years, unless a longer term is permissible within the California Government Code and specifically approved by the Board prior to purchase.

Section 5 - Ethics and Conflict of Interest.

All participants in the investment process shall seek to act responsibly as custodians of the public trust. All officials, officers, and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program or which could impair his/her ability to make impartial investment recommendations and decisions. All officials, officers, and employees involved in the investment process shall adhere to the District's Conflict of Interest Code, which is updated biennially by the Board.

Section 6 – Permissible Investments

The permissible investments and limits on amounts and maturities are listed below:

Investment	Limits	
	% of Investment Portfolio	Maturity
LAIF	75%	N/A
US Treasury bills and notes	75%	Maximum 5 years
Cal-Trust	75%	2 Years
Federal agency obligations	25%	Maximum 5 years
SD County Investment Pool	20%	N/A
Insured CDs	20%	1 year
Savings accounts	25%	N/A

Pursuant to the provisions of California Government Code Section 53601.1, no investment will be made in financial futures or financial option contracts without the prior approval of the Board of Directors. Investments permitted by the California Government Code, but not by this policy, will be made only with prior approval of the Board of Directors.

A thorough investigation of any pool or fund is required prior to investing, and on a continual basis. The purpose of this investigation is to determine the suitability of a pool or fund and evaluate the risk of placing funds with that pool or fund. The investigation shall, at a minimum, obtain the following information:

A description of interest calculations and how it is distributed, and how gains and losses are distributed;

A description of who may invest in the program, how often, what size deposits and withdrawals are permitted;

A schedule for receiving statements and portfolio listings;

A description of the pool/fund reserves or retained earnings, or whether all income after expenses is distributed to participants; and

A fee schedule which discloses when and how fees are assessed.

§7 – Reporting and Miscellaneous Provisions

Pursuant to California Government Code Sections 53646(b) and 53646(d), a monthly report shall be submitted to the Board of Directors within thirty (30) days following the end of the month covered by the report for review. The report shall include the type of investment, issuer, purchase and maturity dates, rate of interest, dollar amount invested, fund, current market value, and percentage of portfolio. The report shall also state compliance of the portfolio to the statement of the investment policy, or the manner in which the portfolio is not in compliance. The report shall include a statement regarding the ability of the District to meet its expenditure requirements for the next six (6) months.

The Finance Committee shall establish and maintain a system of internal controls to be examined and monitored by the District's independent auditor. The investment policy shall be reviewed annually by the Board to ensure its consistency with applicable state law.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Fallbrook Regional Health District as follows:

The Annual Statement of Investment Policy for Fiscal Year 2020-2021 is hereby approved, and the Finance Committee directed to follow this Statement of Investment Policy in investing funds of the District.

PASSED AND ADOPTED by the Board of Directors of the Fallbrook Regional Health District at a regular meeting held on this 12th day of May 2021, by the following roll call vote:

AYES:

NOES:

ABSTAIN:

ABSENT:

Howard Salmon, Chair
Board of Directors
Fallbrook Regional Health District

ATTEST:

Barbara Mroz, Vice Chair
Board of Directors
Fallbrook Regional Health District

DISCUSSION/POSSIBLE ACTION

Consideration of the Strategic Plan Template

The Fallbrook Regional Health District Strategic Plan Template

“A strategic plan applies the art and science of developing and using political, economic, psychological, and influencing plans and processes in order to afford the maximum support to policies, lessen future liabilities, leverage opportunities, strengthen against unforeseen vulnerabilities and to increase the probability of favorable future outcome for a community.” Brent Ives, BHI Consultant to Public Agencies

It is the intention of the FRHD to develop a three-year cycle of goals, objectives, and success indicators in order to focus time, attention and resources on high priority, high results efforts that are aligned with the vision, mission, and values of the District.

Section 1: Foundational Statements

Mission: The Fallbrook Regional Health District assists residents to lead healthy lives, supporting a greater life span and independence.

Vision: Fallbrook Regional Health District will offer and support services and programs that measurably improve physical and mental health, social engagement and increased life span and independence.

Values: The Fallbrook Regional Health District values dedication, efficiency, integrity, objectivity, prudence, respect, and transparency for all members of our community. Our efforts support our commitment to being an inclusive entity as we continually seek to strengthen our institution as a place for personal and social development.

Section 2: Annual Strategic Plan Timeline

Month	Element
January	Annual Strategic Plan Review and Renew Work Study Session Board Self Evaluation Work Study Session
February	Grantee Guidelines Determined
March	Quarterly Report on Wellness Center Program/Events/Initiatives/ Success Indicators Quarterly Report on Wellness Center Organizational and Operational Success Indicators
April	Public Hearing on Annual Budget

May	Annual Report on Wellness Center Success Indicators Annual Report on Organizational and Operational Success Indicators Grantee submission reviewed.
June	Annual Budget Adoption Quarterly Report on Wellness Center Program/Events/Initiatives/ Success Indicators Quarterly Report on Wellness Center Organizational and Operational Success Indicators Grantee allocations approved at Board meeting.
September	Quarterly Report on Wellness Center Program/Events/Initiatives/ Success Indicators Quarterly Report on Wellness Center Organizational and Operational Success Indicators
December	Quarterly Report on Wellness Center Program/Events/Initiatives/ Success Indicators Quarterly Report on Wellness Center Organizational and Operational Success Indicators

Section 3: Wellness Center Goals, Objectives and Success Indicators

- 2021-2022 Goals, Objectives, Success Indicators
- 2022-2023 Goals, Objectives, Success Indicators
- 2023-2024 Goals, Objectives, Success Indicators

Section 4: FRHD Organizational and Operational Goals, Objectives, and Success Indicators

- 2021-2022 Goals, Objectives, Success Indicators
- 2022-2023 Goals, Objectives, Success Indicators
- 2023-2024 Goals, Objectives, Success Indicators

Section 5: Facility Multi Year Maintenance Plan

2021-2022 Goals, Objectives, Success Indicators

2022-2023 Goals, Objectives, Success Indicators

2023-2024 Goals, Objectives, Success Indicators

Section 6: Community and Regional Partnerships

2021-2022 Goals, Objectives, Success Indicators

2022-2023 Goals, Objectives, Success Indicators

2023-2024 Goals, Objectives, Success Indicators

Section 7: Board Development

2021-2022 Goals, Objectives, Success Indicators

2022-2023 Goals, Objectives, Success Indicators

2023-2024 Goals, Objectives, Success Indicators

Section 8: Protocol for Annual Review/Renewal of Strategic Plan

At the January meeting, the Board and CEO will identify strengths, weaknesses, opportunities and threats that should be considered in the setting of goals, objectives, and success indicators.

The Board and CEO will draft goals and success indicators. The objectives will be developed by the CEO and appropriate staff. The goals and objectives for Sections 3-6 will be considered at the February Board meeting.

The Board will develop goals and objectives for Board Development during the January Board Self Evaluation Work Study Session for consideration at the February Board meeting.